TRAINING PROGRAMS THAT DELIVER JOB-READY, TANGIBLE OUTCOMES

We understand that your professional development goals are important to you. That's why we offer a variety of courses, certificate programs, and exam preps in various formats, subject areas, and convenient times to best meet your unique needs. Our programs complement your educational degree and our credentials validate your professional capabilities. Choose the best option to fit your needs and enhance your career advancement.

Your success is our success. Call 256.824.4430 to discuss your training objectives.

CLASSROOM
On the UAH campus, attend public training classes in the areas of Cybersecurity, Information Technology, Engineering, and Management. Stay current with updates and best practices by interacting with peers and actively participating in high quality training curriculum led by industry professionals and expert instructors.

ONLINE
Experience the convenience and flexibility of completing an instructor-led online course, exam prep or certificate program that fits within your schedule. Register at any time, and take up to 30 days to complete the course. Take 60 days to complete courses over 30 hours and IT courses.

CUSTOMIZED
Meet the demand for professionals in your workforce to stay current in their fields by partnering with us. We provide you and your team with training programs designed to meet your specific needs. Select an out-of-the-box training offered at UAH or onsite at the location of your choice. We can also work with you to design specialized training tailored to meet your specific organizational goals. You select the topics, location, and times that are convenient for you or your team, and we will bring the high quality learning experience to your organization.

CPCS.uah.edu/PDSolutions | 256.824.4430
# GENERAL INFO

## WAYS TO REGISTER
Complete the registration form and submit via one of the following. Hours: M – F, 8:15 am – 5 pm (CST)

**ONLINE:** CPCS.uah.edu  
**PHONE:** 256.824.6010 or 800.448.4031  
**FAX:** 256.824.6760  
**MAIL OR IN PERSON:** UAH CPCS, Wilson Hall, Room 103, Huntsville, AL 35899-0650  
**WE ACCEPT:** MasterCard, Visa, American Express, Discover, Company POs, and SF-182s

---

**CPCS Staff**  
**College of Professional & Continuing Studies**  
Dr. Karen M. Clanton, Dean: 256.824.6013  
**Registration & Business Services**  
Kathy Hosch, Sr. Associate Director: 256.824.2814  
**Professional Development Solutions**  
Terrie Pierce Shull, Associate Director: 256.824.6940  
**Customized Training**  
Anita Daniel, Manager: 256.824.6015  
**Marketing & Media Services**  
Amber Capello, Marketing Manager: 256.824.4238  
**Osher Lifelong Learning**  
256.824.6183, OLLI Info@uah.edu  
**Department of Professional Studies**  
Kellee Crawford, Academic Success Specialist: 256.824.6673  
**UAH Testing & Certification Services**  
Maria Bricker, Assistant Director: 256.824.6373  
**Outreach & Event Management**  
Fathia Hardy, Associate Director: 256.824.2808

---

## CYBERSECURITY
- A+ Exam Prep .................................. 4  
- Network+ Exam Prep ......................... 4  
- Linux+ Exam Prep ................................ 4  
- Security+ Exam Prep ............................ 5  
- CEH™ Exam Prep .................................. 5  
- CAP® Exam Prep ..................................... 6  
- CISSP® Bootcamp ................................ 6  
- CASP+™ Exam Prep ............................... 7  
- CND Exam Prep .................................... 7

## INFORMATION TECHNOLOGY
- Microsoft ........................................... 8-9  
- QuickBooks ........................................ 9  
- Fundamentals of Modern Data Analytics ........ 10  
- Intro to Data Visualization Using Tableau® .... 10  
- Intro to R Programming ........................... 10  
- Using VMware vSphere ............................ 11  
- Building DevOps .................................... 11  
- Computer-Aided Design Using Creo  
  Parametric 4.0 ..................................... 12  
- Computer-Aided Design Using SolidWorks .... 12  
- Master Programmer ................................. 13  
- C++ Developer ...................................... 13  
- Java Developer ...................................... 14  
- Python Developer ................................... 14  
- Object-Oriented Programming:  
  A Multi-Language Examination ................ 15  
- Web Developer ...................................... 15

## ENGINEERING
- Modeling and Simulation ....................... 16  
- Rocket Propulsion ................................ 17  
- Systems Engineering ......................... 18  
- Fundamentals of Model-Based Systems  
  Engineering with SysML .......................... 19  
- Systems Thinking: Problem Solving  
  Tools and Techniques .............................. 19  
- Certified Systems Engineering Professional  
  (CSEP) Exam Bootcamp ........................... 20  
- Fundamentals of Tactical Missile Systems .... 20  
- Missile System Fundamentals .................. 20  
- Missile Guidance, Navigation, and Control .... 21  
- Intro to Rotorcraft ................................ 21  
- Principles of UAVs ................................ 21  
- Drone Pilot License Test Prep .................. 21  
- Private Pilot Ground School .................... 21  
- MATLAB ........................................... 22  
- DOORS® ........................................... 22  
- Government Technical Evaluation  
  of Proposals ...................................... 22  
- Test and Evaluation ............................... 23

## MANAGEMENT & LEADERSHIP
- Federal Contract Management ................ 24  
- Federal Costing Essentials ..................... 24  
- Federal Proposal Management .................. 24  
- Basic Life Support Certification .............. 24  
- Earned Value Management ...................... 25  
- Life Cycle Logistics Management .............. 25  
- Strategic Decision Management ............... 25  
- Project Management ................................ 26  
- CAPM® Certification Bootcamp ............... 26  
- PMP® Certification Bootcamp ................... 27  
- Agile Project Management ...................... 27  
- How to Become a Certified Project Manager ... 27  
- Supervisory and Leadership Excellence  
  for New Managers .............................. 28  
- Building Productive Teams ..................... 28  
- Employee Management and Leadership ....... 28  
- Delivering Successful Briefings to Senior Leaders ... 28  
- Effective Business Writing ...................... 28  
- Fundamentals of Technical Writing .......... 28  
- Interior Design .................................... 29

## GENERAL
- Policies .......................................... 30  
- Continuing Education Units .................... 31  
- Partnerships ...................................... 32  
- Campus Map ...................................... Inside Back Cover

---

**Classroom courses are held on the UAH campus unless otherwise noted.**
Refer to your confirmation letter email for the location. View the campus map on the inside back cover. A parking permit will be provided the first day of the course.

---

**UAH WILL BE CLOSED:**
- **Sep 2, 2019** | **Nov 28 – 29, 2019**  
- **Dec 23, 2019 – Jan 1, 2020**  
- **Jan 20, 2020** | **Mar 30 – Apr 3, 2020**  
- **May 25, 2020** | **Jul 3, 2020**
## Professional Development 2019/20 Course Calendar

### Online Course Titles

<table>
<thead>
<tr>
<th>Course Title</th>
<th>2019 Courses</th>
<th>2020 Courses</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cybersecurity</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>A+ Exam Prep</td>
<td></td>
<td>1–1</td>
</tr>
<tr>
<td>Linux+ Exam Prep</td>
<td>10–11</td>
<td>3–2</td>
</tr>
<tr>
<td>Network+ Exam Prep</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Security+ Exam Prep</td>
<td>16–19</td>
<td>5–9</td>
</tr>
<tr>
<td>CEH™ Exam Prep</td>
<td>16–20</td>
<td>14–17</td>
</tr>
<tr>
<td>CAP® Exam Prep</td>
<td></td>
<td>Customized Training: 256.824.6015</td>
</tr>
<tr>
<td>CISSP® Exam Bootcamp</td>
<td>16–20</td>
<td>7–21</td>
</tr>
<tr>
<td>CASP+ Exam Bootcamp</td>
<td>Customized Training: 256.824.6015</td>
<td></td>
</tr>
<tr>
<td>CND Exam Prep</td>
<td>8–12</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Information Technology</strong></th>
<th>Online Aug Sep Oct Nov Dec</th>
<th>2019 Courses</th>
<th>2020 Courses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excel: Formulas &amp; Functions</td>
<td>15</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Excel: Intro to PivotTables &amp; PivotCharts</td>
<td>12</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Access Essentials</td>
<td>15</td>
<td>3–10</td>
<td>23</td>
</tr>
<tr>
<td>PowerPoint Essentials</td>
<td>8</td>
<td>21</td>
<td></td>
</tr>
<tr>
<td>Powerful Presentations Using PowerPoint</td>
<td>30</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Using Project</td>
<td>29–30</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Power User</td>
<td>12–13</td>
<td>21–22</td>
<td>15–16</td>
</tr>
<tr>
<td>QuickBooks Foundation</td>
<td>22</td>
<td>10</td>
<td></td>
</tr>
<tr>
<td>QuickBooks for Government Contractors</td>
<td>5</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>Microsoft Word</td>
<td>Customized Training: 256.824.6015</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Introduction to Excel</td>
<td>15–17</td>
<td></td>
<td>19–21</td>
</tr>
<tr>
<td>Introduction to R Programming</td>
<td>12–13</td>
<td></td>
<td>21–22</td>
</tr>
<tr>
<td>Using VMware VSphere</td>
<td>11–12</td>
<td>15–16</td>
<td>16–7</td>
</tr>
<tr>
<td>Building DevOps</td>
<td>10</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAD Using Creo Parametric 4.0</td>
<td>19–21</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAD Using SolidWorks 2019</td>
<td>3–5</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Master Programmer Certificate</strong></td>
<td>13</td>
<td>24–16 24–16 24–16 24–16 24–16 24–16 24–16 24–16</td>
<td>1–1 1–1 1–1 1–1 1–1 1–1 1–1 1–1</td>
</tr>
<tr>
<td><strong>Python Developer Certificate</strong></td>
<td>16</td>
<td>21–24 21–24 21–24 21–24 21–24 21–24 21–24 21–24</td>
<td>1–1 1–1 1–1 1–1 1–1 1–1 1–1 1–1</td>
</tr>
<tr>
<td><strong>Engineering</strong></td>
<td>Online Aug Sep Oct Nov Dec</td>
<td>2019 Courses</td>
<td>2020 Courses</td>
</tr>
<tr>
<td>Fundamentals of Modeling &amp; Simulation</td>
<td>20</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Developing Simulations</td>
<td>21–22</td>
<td>21–22</td>
<td>21–22</td>
</tr>
<tr>
<td>Simulation Verification, Validation, &amp; Accreditation</td>
<td>22–22</td>
<td>21–22</td>
<td>21–22</td>
</tr>
<tr>
<td>Systems Analysis, Modeling, &amp; Simulation</td>
<td>23–23</td>
<td>21–22</td>
<td>21–22</td>
</tr>
<tr>
<td>Monte Carlo Simulation</td>
<td>24–24</td>
<td>21–22</td>
<td>21–22</td>
</tr>
<tr>
<td>Rocket Propulsion Fundamentals</td>
<td>22</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Advanced Solid Rocket Propulsion</td>
<td>23</td>
<td>21–22</td>
<td>21–22</td>
</tr>
<tr>
<td>Liquid Rocket Engineering</td>
<td>24–24</td>
<td>21–22</td>
<td>21–22</td>
</tr>
</tbody>
</table>

### Key
- **Offered in the Daytime**
- **Offered in the Evenings**
- **Online On Demand**

---

**See page 13 for details.**
## Online Course Titles

### 2019 Courses

<table>
<thead>
<tr>
<th>Course Title</th>
<th>Online</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PG ENGINEERING</strong></td>
<td>ONLINE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>18 SYSTEMS ENGINEERING CERTIFICATE:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Systems Engineering Overview</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Requirements Development</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Applied System Design &amp; Decision-Making</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Systems Analysis, Modeling, &amp; Simulation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• System Validation &amp; Verification</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>19 Model-Based Systems Engineering with SysML</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>19 Systems Thinking: Problem Solving Tools &amp; Techniques</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>20 CSEP Exam Bootcamp</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>20 Fundamentals of Tactical Missile Systems</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>21 Missile System Fundamentals</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>21 Missile Guidance, Navigation, &amp; Control</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>21 Intro to Rotorcraft</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>21 Principles of Unmanned Aerial Vehicles (UAVs)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>21 Drone Pilot License Test Prep</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>21 Private Pilot Ground School</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>22 MATLAB for Engineers &amp; Analysts</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>22 Opening the DOORS® to Requirements Management</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>22 Government Technical Evaluation of Proposals</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>23 TEST &amp; EVALUATION CERTIFICATE:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Test &amp; Evaluation Principles</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Test Planning &amp; Conduct</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Requirements Development</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Test Evaluation &amp; Assessment</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• System Validation &amp; Verification</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Project Scope, Cost, and Schedule Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>24 FEDERAL CONTRACT MANAGEMENT ESSENTIALS</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>24 Federal Contracting Essentials</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>24 Federal Proposal Management</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>24 Basic Life Support</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>25 EARNED VALUE MANAGEMENT CERTIFICATE:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Earned Value Management Essentials</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Earned Value Management Analysis and Reporting</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Integrated Baseline Review Prep &amp; Execution</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>25 Life Cycle Logistics Management</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>25 Strategic Decision Management</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>26 PROJECT MANAGEMENT CERTIFICATE:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Project Management Foundation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Project Scope, Cost, and Schedule Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Project Quality and Risk Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Project Procurement and Contracting Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>26 CAPM® Certification Bootcamp</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>27 PMP® Certification Bootcamp</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>27 Agile Project Management</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>27 How to Become a Certified Project Manager</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>28 Supervisory &amp; Leadership Excellence for New Managers</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>28 Building Productive Teams</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>28 Employee Management and Leadership</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>28 Delivering Successful Briefings to Senior Leaders</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>28 Effective Business Writing</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>28 Fundamentals of Technical Writing</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>29 INTERIOR DESIGN CERTIFICATE:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Interior Design Fundamentals</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Design and Architecture</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Sketch Up Your Design</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Design Development Practices</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Interior Space Planning</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

**All courses can be customized to meet your organization's needs. Call 256.824.6015 for details.**
A+ Exam Prep  
(Meets DoD Directive 8140)  
CompTIA’s A+ certification fulfills a basic requirement for most technical support and IT administrative positions. Learn the fundamental concepts of installation, configuration and maintenance of PCs, devices and related hardware/software. Learn to assemble components based on customer requirements. Apply troubleshooting skills to properly and safely diagnose, resolve, and document common issues while providing appropriate customer service. Validate your knowledge to perform effectively as a technician. Prepare for CompTIA’s A+ Certification Exam 220-1001 (Core 1) and 220-1002 (Core 2) which applies to DoD 8140 Information Assurance Technical (IAT) Level I. Go to comptia.org for complete certification information. Prerequisite: Basic understanding of information technology and/or 6 – 12 months hands-on experience in the IT field recommended.

D. Spooner, 28 hrs, $955/$1195*  
Online: D2120007

*With two exam vouchers

Network+ Exam Prep  
(Meets DoD Directive 8140)  
Network+ certification is a requirement or prerequisite for many networking technicians, network administrators, network installers, help desk technicians, and IT cable installers. Challenge yourself by gaining the expertise needed to pass the CompTIA Network+ certification exam. Practice exam questions in a lab environment and benefit from hands-on exercises. Prepare to build, manage, and protect the critical asset that is the data network. The certification applies to DoD 8140 Information Assurance Technical (IAT) Level I. Visit CompTIA.org for complete certification information. Take the CompTIA Network+ certification exam in our convenient UAH Pearson VUE testing center. Prerequisite: 6 – 12 months of technical networking experience recommended.

What You Will Learn:
- Construction of networks with the OSI and TCP/IP models and SOHO networks
- Configuration of network hardware, topologies, cabling, IPv6 routing protocols, and wireless network
- Connecting multiple Ethernet components
- Router and switch installation and configuration
- TCP/IP applications and network protocols
- Virtualization Implementation
- Client and server remote access
- Securing networks with firewalls, NAT, port filtering, packet filtering, and other methods
- Managing and troubleshooting networks

C. Case/D. Spooner, 28 hrs, $1195/$1395*  
Campus: Sep 10 – Oct 10, 2019 | T, Th | 5:30 – 8:30 pm | C2120008**
Campus: Feb 10 – Mar 11, 2020 | M, W | 5:30 – 8:30 pm | C2120024**
Campus: Aug 3 – Sep 2, 2020 | M, W | 5:30 – 8:30 pm | C2120036**
Online: D2120008

*With exam voucher
**With two exam vouchers

Linux+ Exam Prep
Expand your career opportunities by earning the CompTIA Linux+ certification. Linux is in everything, from smartphones and embedded devices to enterprise cloud and supercomputers. Gain clear, concise information on all aspects of Linux and Linux administration with real-world scenarios focusing on the latest version of the exam. Learn GNU and Unix commands, system operation, system administration, system services, networking, and security. Prerequisite: A+, Network+, and/or 6 – 12 months of Linux administration experience recommended.

C. Case, 28 hrs, $1495/$1895*  
Campus: Jun 1 – Jul 1, 2020 | M, W | 5:30 – 8:30 pm | C2120029**

*With two exam vouchers
**June 29 and July 1, 2020 class will meet from 5:30 – 7:30 pm
Security+ Exam Prep
(Meets DoD Directive 8140)
Increase your current expertise by preparing for the CompTIA Security+ Certification Exam. Learn the skills and tools needed to achieve core security measures. Gain knowledge on the latest methods in risk management, identifying intrusions, and designing secure systems and networks. Familiarize yourself with concepts and study how to anticipate, guard against, mitigate, and respond to security incidents. Hands-on labs and performance-based questions give each participant in-depth knowledge and practical experience with essential security systems. The certification applies to DoD 8140 Information Assurance Technical (IAT) Level II and Information Assurance Management Level I. Visit CompTIA.org for complete information. Prerequisite: 2 Years of technical networking experience and/or Network+ recommended.

What You Will Learn:
- Network infrastructure fundamentals
- Systems security and cryptography concepts
- Organizational security methods
- Access control and auditing techniques

J. Cuneo/S. Cantley, 35 hrs, $2195/$2595*
Campus: Dec 16 – 20, 2019 | M – F | 8:30 am – 4:30 pm | C2120005
Campus: Apr 27 – May 1, 2020 | M – F | 8:30 am – 4:30 pm | C2120007**
Campus: Dec 14 – 17, 2020 | M – Th | 8:30 am – 4:30 pm | C2121002
Online: D2120009

*With exam voucher
**Class will not meet on May 26, 2020. June 4 and June 9, 2020 class will meet from 5:30 – 7:30 pm

Certified Ethical Hacker (CEH™) Exam Prep
(Meets DoD Directive 8140)
Dive into an interactive environment and learn how to scan, test, and secure systems from hackers. Hands-on labs give you in-depth knowledge and practical experience with the current essential security systems. Learn how perimeter defenses work and then scan and attack your own networks (no real network is harmed). Understand how intruders escalate privileges and what steps can be taken to secure a system. Study intrusion detection, policy creation, social engineering, DDoS attacks, buffer overflows, virus creation, and cloud computing. Build areas of mastery and focus your attention on subjects you need to gain proficiency by taking simulated assessments. Acquire familiarity with the exam questions and layout, and employ effective test-taking strategies as you experience the real exam scenario. After completion of the course, you will be eligible to schedule the CEH™ exam through UAH Testing and Certification Services. Go to eccouncil.org for complete certification information. Prerequisite: Technical networking experience with an emphasis on security recommended.

What You Will Learn:
- Ethics and legality
- Enumeration
- Scanning networks
- Denial-of-Service
- Social engineering
- Mobile platforms
- SQL injection and cryptography
- Footprinting and reconnaissance
- Evading IDS, firewalls, and honeypots
- System hacking, session hijacking, malware threats, and sniffers
- Hacking web servers, web applications, and wireless networks

T. Williams/D. Layman, 28 hrs, $1195/$1475*
Campus: Dec 16 – 19, 2019 | M – Th | 8:30 am – 4:30 pm | C2120004
Campus: May 5 – June 9, 2020 | T, Th | 5:30 – 8:30 pm | C2120015*
Campus: Dec 14 – 17, 2020 | M – Th | 8:30 am – 4:30 pm | C2121002
Online: D2120009

*With exam voucher

ISSA Member Discount
UAH CPCS is proud to offer North Alabama Chapter ISSA members (NACISSA) a 5% discount on cybersecurity exam preps. Register today at 256.824.6010.

CUSTOMIZED TRAINING:
Choose a current course or develop a new program to deliver in your preferred learning format on your selected day, time, and location.

See page 31 for more information.
Understand information security best practices and prepare for the CISSP® Exam. Organizations gain a leading edge by demanding qualified information security staff who demonstrate their dedication by providing the highest standard of security for their customers, employees, stakeholders, and organizational information assets. Define the architecture, design, management, and/or controls that assure the security of business environments. Broaden your expertise in critical topic areas such as application, information, and operations security. Gain in-depth security knowledge in risk management, cloud computing, mobile security, and application development security. The certification applies to DoD 8140 Information Assurance Technical (IAT) Level III, Information Assurance Management Levels II and III, and System Architect and Engineer Levels I and II. Go to isc2.org for complete certification information. Prerequisite: 10 years of IT experience and/or 5 years of hands-on technical security experience recommended.

How You Will Benefit:
• Confront difficult situations with confidence by knowing best practices in information security
• Show you have a working knowledge of information security
• Validate dedication to the information security profession
• Obtain a superb resume builder with great credibility
• Receive access to valuable resources, such as peer networking and idea exchange
• Learn related security topics to the ones you have already mastered through your professional experience and education
• Demonstrate your advanced knowledge on 8 security subjects through your professional experience and educational knowledge
• Prove you have the technical expertise to skillfully design and execute a high quality professional cybersecurity program

D. Hall/K. Williams, 35 hrs, $2195*
Campus: Sep 16 – 20, 2019 | M – F | 8:30 am – 4:30 pm | C212006
Campus: Apr 7 – May 21, 2020 | T, Th | 5:30 – 8:00 pm | C2120037

*Exam voucher not included

The instructor was thorough and engaging throughout the course. The official ISC slides were nice and gave a great idea of which areas to focus on.

– CISSP® Exam Bootcamp Participant

Certified Authorization Professional (CAP®) Exam Prep
(Meets DoD Directive 8140)
Cyberspace is the new battlefield where commercial, federal, state, and local government agencies, including the DoD, have become virtual targets. Threats include critical infrastructures such as the energy, transportation, health, emergency services, telecommunications, financial systems, shipping, food, water, and chemical sectors. Knowledgeable people are the key to a secure organization. Organizations require the CAP® Certification to monitor and protect their network infrastructure and information systems. Learn about potential risks, as well as damage to assets or individuals. Prerequisite: 1-2 years of IT security, risk management, systems, and/or technical networking experience recommended.

CAP® Benefits:
• Demonstrates commitment and knowledge
• Offers a career differentiator and credibility
• Provides you with increased earning potential (world-wide average increase of 25%)
• Fulfills requirements for information security certification mandates

Customized Training: 256.824.6015

*Exam voucher not included

The instructor is obviously an expert, if not a master, of this material. He is very knowledgeable of the topic and articulates it well.

– CAP® Exam Prep Participant

The instructor was thorough and engaging throughout the course. The official ISC slides were nice and gave a great idea of which areas to focus on.

– CISSP® Exam Bootcamp Participant
CompTIA® Advanced Security Practitioner (CASP+) Exam Bootcamp

Meets DoD Directive 8140

The CompTIA Advanced Security Practitioner (CASP+) exam CAS-003 is for those who want to take the next step in their career. The CASP+ body of knowledge covers enterprise security, risk management and incident response, research and analysis, integration of computing, and communications and business disciplines, as well as technical integration of enterprise components. Provide the best cybersecurity solutions and protection for organizations worldwide as a CASP+ certified security professional. Through hands-on activities and lecture, develop the skills to confidently perform your duties as an advanced security professional. The CASP+ is designed for security professionals who want to obtain the technical knowledge and skills needed to conceptualize, integrate, and implement secure solutions across complex enterprise environments. Go to comptia.org for additional certification information. Prerequisite: 10 years of IT experience and/or 5 years of hands-on technical security experience recommended.

E. Jackson, 35 hrs $2195/$2545*
Campus: Jun 8 – 12, 2020 | M – F | 8:30 am – 4:30 pm | B2120001
*With exam voucher.

Certified Network Defender (CND) Exam Prep

Are you a network administrator, network security administrator, network security engineer, involved in network operations, or concerned about the integrity of your network infrastructure? Then this course is for you! Enhance your network defense ability and learn about attackers by taking this intensive, hands-on, lab-based course. This course offers network security and cyber defense strategies to protect, detect, and respond to cyber attacks. Interactive labs provide technical skills required to design a secure network with future threats in mind. The CND certification is the next step towards protecting your network. Prepare for the EC-Council CND 312-38 exam and gain 35 hours of class time, and schedule to complete the CND 312-38 exam at our location, at your convenience. Go to eccouncil.org for complete certification information. Prerequisite: Technical networking experience with an emphasis on security recommended.

Customized Training: 256.824.6015

Complete Your Certification Exam at UAH!

TESTING & CERTIFICATION SERVICES

Over 100 IT exams and over 35 certification/licensure exams are available including professional certification exams, college entrance exams, and credentialing exams. In addition, we are a Pearson Vue provider with licensure and certification exams including CompTIA, CISCO, and EC-Council.

Why Test at UAH?

- State-of-the-art computer labs
- Comfortable, professional setting
- Convenient location and hours
- Knowledgeable, friendly staff
- Secure storage for personal items

View a full listing of exams at CPCS.uah.edu/TaCS or call 256.824.6373.

Proud Partners with CompTIA® and EC-Council

As a proud partner of CompTIA and the EC-Council, UAH can offer discounted exam vouchers for a single fee. Simply register for the “with exam voucher” session. Vouchers are distributed before the last class and are valid in the U.S. for one year.

As a CompTIA academy partner, UAH offers exam prep courses in A+, Security+, Network+, Linux+, and CASP+ with Pearson VUE exam vouchers.

As an EC-Council Accredited Training Center, UAH offers the CEH™ exam prep course and testing through our Testing and Certification Services.
NEW Introduction to Excel
Enhance your skills by learning and mastering Microsoft Office Excel. In this introductory course, learn the basics of Excel including spreadsheet terminology, features, and basic functions. Explore the Help System and discover how to navigate and modify worksheets and workbooks. In hands-on labs you will create, enter, and edit data as well as learn to format and manage text, values, and formulas. This course is geared toward participants with little to no familiarity with Excel. Prerequisite: Fundamental experience with PCs and Windows.

E. Roberts, 7 hrs, $265
Campus: Sep 10, 2019 | T | 8:30 am – 4:30 pm | C2120013
Campus: Feb 7, 2020 | F | 8:30 am – 4:30 pm | C2120038

NEW Excel: Formulas and Functions
Excel formulas and functions are useful in all types of spreadsheet applications. They are essential to manipulating data and obtaining useful information. This course will expand your understanding and use of Excel by focusing on the techniques that help you build useful worksheet formulas and enhance spreadsheet functionality. Learn to create formulas, import, export and validate data, plus more. Understand how to maintain your original data, audit your formulas for correctness, and adjust values to be able to calculate how to reach outcome goals. Prerequisite: Intermediate level Excel users familiar with general concepts of Excel features.

E. Roberts, 7 hrs, $265
Campus: Oct 15, 2019 | T | 8:30 am – 4:30 pm | C2120014
Campus: Mar 6, 2020 | F | 8:30 am – 4:30 pm | C2120039

NEW Excel: Introduction to PivotTables and PivotCharts
Become more valuable to your organization by discovering the power of PivotTables and PivotCharts. Learn to use data sets that work with PivotTables. Understand how to organize and summarize data, format reports and data, and create PivotCharts to visualize pivoted data. This course is suitable for those who work in Excel but have little to no knowledge of how to create PivotTables and PivotCharts and who want a greater understanding of how to analyze and report information. Prerequisite: Intermediate level Excel users familiar with general concepts of Excel features.

E. Roberts, 7 hrs, $265
Campus: Nov 12, 2019 | T | 8:30 am – 4:30 pm | C2120015
Campus: Apr 17, 2020 | F | 8:30 am – 4:30 pm | C2120040

NEW Access Essentials
Learn Access basics to streamline information management by designing and creating databases. Explore ways to plan, create, and manipulate databases using tables. Discover how to create and modify queries as well as perform operations within queries. Master data entry rules and properties by using them to your advantage. Prerequisite: Experience with PCs and Windows.

L. Smith/S. Chatham, 7 hrs, $265
Campus: Nov 15, 2019 | F | 8:30 am – 4:30 pm | C2120016
Campus: Jun 23, 2020 | T | 8:30 am – 4:30 pm | C2120033
Campus: Nov 3 – 10, 2020 | T, Th | 5:30 – 7:50 pm | C2121004

NEW PowerPoint Essentials
Create basic PowerPoint presentations and gain hands-on experience in formatting text, adding and modifying graphical objects, and adding charts and tables. Explore customizations including template creation, adding diagrams and special effects, publishing slides to a library, and securing your presentations. Prerequisite: Experience with PCs and Windows.

L. Smith, 7 hrs, $265
Campus: Feb 21, 2020 | F | 8:30 am – 4:30 pm | C2120048

NEW Powerful Presentations Using PowerPoint
Delivering effective and powerful presentations is critical to success whether you are presenting a new initiative, planning budgets, or allocating resources. Learn PowerPoint tips that make an impact on your audience. This course will provide examples of what makes the best PowerPoint presentations utilizing layout, themes, graphics, objects, builds, slide transitions, and more. Practice building easy-to-create powerful, engaging, professional, and custom presentations that ensure an attentive audience. Prerequisite: Previous experience with PowerPoint preferred.

L. Smith, 7 hrs, $265
Campus: Aug 30, 2019 | F | 8:30 am – 4:30 pm | C2120009
MICROSOFT PROJECT CERTIFICATE

Gain a competitive edge by increasing your productivity and efficiency in Microsoft Project. Learn to use Project’s flexible features to keep your projects organized and on time.

Take the 2-course series or just one course.

Using Project
Effectively manage your projects with Microsoft Project. Utilize entered data, creating a valid and dynamic model of the project. Learn how to set up MS Project to facilitate efficiency and ease of use. Enter tasks, estimates, dependencies, constraints, resources, and assignments. Understand project management concepts, create a work breakdown structure, and identify project costs. Use filters, groups, and sorting. Master relationship types such as lead and lag, and resource conflicts. See and use the critical path of your project. Build a foundation in how to control your project environment as never before. Prerequisite: Experience with PCs and Windows.

P. Tatum, 12 hrs, $395
Campus: Jan 28 – 29, 2020  |  T, W  |  8:30 am – 3:30 pm  |  C21200017
Campus: Jul 28 – 29, 2020  |  T, W  |  8:30 am – 3:30 pm  |  C2120021

Project Power User
Maximize your ability to manage tasks and projects. Work with templates, create baseline plans, monitor and update projects, and analyze Project statistics. Learn to handle delays and conflicts with ease, consolidate project files, and share resources. Understand how to use the resource histogram and how to manually optimize resources. Integrate Project data with other Office applications. Review Project management concepts and best practices, handle resource conflicts, and share resources across many plans. Understand task types and customize and manage multiple projects. Prerequisite: Using MS Project or six months’ experience using MS Project.

P. Tatum, 12 hrs, $395
Campus: Oct 29 – 30, 2019  |  T, W  |  8:30 am – 3:30 pm  |  C2120002
Campus: Oct 27 – 28, 2020  |  T, W  |  8:30 am – 3:30 pm  |  C2121001

QuickBooks for Government Contractors
Utilize QuickBooks to be in compliance with DCAA accounting requirements. Structure the chart of accounts in cost pool format to properly segregate direct costs from indirect costs, as well as exclude the unallowable costs outlined in FAR 31. Set up payroll items, projects, and timecards to use in conjunction with the Customer module for job costing. Accumulate the data you will need for rate computations. Explore various DCAA audits such as the Incurred Cost Submission, Floor Check, and Pre-Award Audit. In addition, complete DCAA’s pre-award audit form SF 1408 to show how the requirements can be met. Prerequisite: QuickBooks Foundation or basic knowledge of QuickBooks and Government contracting.

K. Gardner, 7 hrs, $265
Campus: Nov 5, 2019  |  T  |  8:30 am – 4:30 pm  |  C2120012
Campus: May 5, 2020  |  T  |  8:30 am – 4:30 pm  |  C2120019

MICROSOFT WORD
Available for Customized Training. Call 256.824.6015 for details.

QuickBooks Foundation
Set up a comprehensive, well organized business financial management system with ease! Learn to customize QuickBooks with our hands-on labs. Track finances, process invoices, manage sales and expenses, and maximize the software’s features. Understand how to use QuickBooks’s proven techniques and time-saving shortcuts for business purposes. Topics will include: accounting 101, preferences, configuring QuickBooks, chart of accounts, entering transactions, using online banking, creating business reports, managing accounts payables and receivables, reconciling bank accounts, and data file maintenance. Prerequisite: Basic computer skills and knowledge of accounting terms.

D. Jacobs, 7 hrs, $265
Campus: Oct 22, 2019  |  T  |  8:30 am – 4:30 pm  |  C2120003
Campus: Mar 10, 2020  |  T  |  8:30 am – 4:30 pm  |  C2120027

MicrosofT Word
Available for Customized Training. Call 256.824.6015 for details.

Earn Your Accountancy CPEs at UAH!
The Alabama State Board of Public Accountancy has granted CPE equivalency to many of our courses and certificate programs. Visit CPCS.uah.edu/Accountancy for the full list of approved courses.
NEW Fundamentals of Modern Data Analytics
Move beyond making decisions focused solely on averages to developing a working familiarity with the grounding principles of data analysis. Learn to derive the greatest benefit possible from available data. Ensure that the conclusions you draw remain valid. Apply a decision-making framework within which you’ll interact with the data to achieve the best outcome. Gain an overview of modern data analytic techniques that have grown from the fields of statistics, machine learning and information theory. Decision trees, covering algorithms, association mining, statistical modeling, linear models and instance-based learning are some of the basic methods covered. Build computational abilities, inferential thinking, and practical skills for tackling core data scientific challenges. Explore foundational concepts in data management, processing, statistical computing, and dynamic visualization using a variety of commonly used modern programming and data analytic tools. This course will include hands-on exercises and case studies to highlight processes and give participants opportunities to apply knowledge, resulting in better retention of material. Prerequisite: Familiarity with statistics.

S. Gholston, 21 hrs, $995
Campus: Oct 15 – 17, 2019 | T – Th
8:30 am – 4:30 pm | C2120041
Campus: May 19 – 21, 2020 | T – Th
8:30 am – 4:30 pm | C2120044

NEW Introduction to Data Visualization Using Tableau®
The advent of cloud computing and storage has ushered in the era of big data. Benefit from analyzing data to find timely insights and gain a competitive advantage utilizing the abundance of computational power and available storage. Explore, analyze, and report insights and trends from data with data visualizations. Learn to manipulate data with calculations to show insights, make visualizations interactive, and perform statistical analysis. Develop the ability to create and share data-driven insights with peers, executives, and clients. This course is designed for professionals in a variety of job roles who want to learn Tableau® or who are currently using Tableau® to perform numerical or general data analysis, visualization, and reporting. Prerequisite: Experience with Microsoft® Office Excel® 2016 is recommended.

What You Will Learn:
• Blend data to visualize relationships
• Identify and configure basic functions of Tableau®
• Connect to data sources, import data into Tableau®, and save Tableau® files
• Create views, customize data in visualizations, and filter data in views
• Manage, sort, group, and join data
• Save and share data sources and workbooks
• Customize visualizations with annotations, highlights, and advanced features
• Create maps, dashboards, and stories
• Access data in PDFs
• Refine visualizations with sets and parameters
• Manipulate data with calculations
• Visualize data with advanced calculations
• Perform statistical analysis and forecasting
• Enrich visualizations, dashboards, and maps

S. Gholston, 14 hrs, $895
Campus: Nov 12 – 13, 2019 | T, W
8:30 am – 4:30 pm | C2120042
Campus: Jul 21 – 22, 2020 | T, W
8:30 am – 4:30 pm | C2120045

NEW Introduction to R Programming
R is an open-source programming language and environment with powerful and extensive features for data analysis, data visualization, and statistical computing. The use of R has recently grown substantially with the increased interest in data analytics, for which it is well suited. R also includes a full range of general purpose programming language features, including control structures, mathematical operations, and file input/output. This course will begin with the basic concepts and statements of R, and then proceed through file input/output, data analysis, and data visualization. Complete working R programs will be presented as examples. Hands-on instructor-led classroom exercises will reinforce participants’ abilities and confidence with R. Prerequisite: Familiarity with programming concepts, and preferably, prior experience with at least one programming or scripting language.

What You Will Learn:
• Understand the principles of programming
• Learn to use the R console
• Create vectors and data frames in R
• Generate graphs and plots in R

M. Petty, 14 hrs, $795
Campus: Jul 15 – 16, 2020 | W, Th
8:30 am – 4:30 pm | C2320010
NEW Building DevOps

DevOps is a set of practices that automates the processes between software development and IT teams, so that they can build, test, and release software faster and more reliably. The concept of DevOps is founded on building a culture of collaboration between teams that historically functioned in relative silos. The new career field of DevOps Engineer has come in to existence to support implementing the DevOps pipeline. This course will introduce the topics and skills needed to be successful working in a DevOps environment and as a DevOps Engineer. It will explore the transition of the careers in operations and the skills needed to stay relevant.

What You Will Learn:
- Agile Basics
- What is DevOps?
- What is Continuous Integration / Continuous Delivery (CI / CD)?
- Setting up an automated DevOps Pipeline
  - Setting up a build system
  - Setting up automated unit testing
  - Containerization
  - Standing up a cloud service
  - Microservices
  - Deploying Containers to the Cloud

C. Collins, 14 hrs, $795
Campus: Feb 11 – 12, 2020 | T, W | 8:30 am – 4:30 pm | C2120049

Using VMware vSphere
Gain a solid understanding of how to administer a vSphere infrastructure for an organization of any size. This hands-on course is designed to help systems engineers, network engineers, and network administrators gain a basic understanding including terminology and navigation. Explore installation, configuration, and management of VMware vSphere, which consist of VMware ESXi and VMware vCenter Server. Understand the vCenter server architecture and software-defined data center. Learn to create virtual machines, configure virtual networks, manage your infrastructure with VMware client, and more. Prerequisite: Experience with either Microsoft Windows, Linux operating systems, CompTIA Network+, A+, Security+, Linux+, or MCSA Windows Server is recommended.

D. Spooner, 21 hrs, $695
Campus: Jun 16 – Jul 7, 2020 | T, Th | 5:30 – 8:30 pm | C2120032

ALSO AVAILABLE CUSTOMIZED
Courses delivered on your selected day, time, and location. See page 31 for details.
NEW Computer-Aided Design Using Creo Parametric 4.0

Improve your value in the workplace and expand your job potential by learning the fundamentals of Computer-Aided Design (CAD) using Creo Parametric. Creo is a powerful software tool for mechanical engineers and anyone working in the computer-aided design field. This hands-on course has been developed for new users who want to learn and become proficient in Creo. The course focus is on core-modeling skills in a comprehensive manner that include topics such as sketching, part modeling, assemblies, drawings, and basic model management techniques. Included are comprehensive design tutorials with small projects that enable one to practice these new design workflows and skills by creating parts, assemblies, and drawings, all while making changes to one’s creations. Prerequisite: Strong proficiency using PCs.

What You Will Learn:
• Sketching
• 3D Modeling
• Parts & Assembly
• Drafting & Detailed Drawings

M. Murdock, 21 hrs, $1095
Campus: Nov 19 – 21, 2019 | T – Th | 8:30 am – 4:30 pm | C2120020

NEW Computer-Aided Design Using SolidWorks 2019

This hands-on course provides an introduction into engineering design and communication using SolidWorks Computer-Aided Design (CAD) software. The principles and methods of engineering design are introduced, and the critical role of graphic communication within the design process is described. The course concentrates on core-modeling skills, which include topics such as sketching, part modeling, assemblies, drawings, and basic model management techniques. Included are comprehensive design tutorials with small projects that enable one to practice these new design workflows and skills by creating parts, assemblies, and drawings, all while making changes to one’s creations. Prerequisite: Strong proficiency using PCs.

What You Will Learn:
• 2D & 3D Sketching
• 3D Part Modeling
• Parts & Assembly
• Drafting & Detailed Drawings

M. Murdock, 21 hrs, $1095
Campus: Mar 3 – 5, 2020 | T – Th | 8:30 am – 4:30 pm | C2120046

FEATURED INSTRUCTOR:

MICHAEL MURDOCK has been employed over 30 years by technical, energy-related, and military-related companies, including some Fortune 500 organizations, in efforts to design, manufacture, and deploy new and improved technologies. Mr. Murdock has excellent computer-based design and implementation skills and has worked on a wide variety of products and processes. He has been involved in all phases of product and process development, from initial design through planning, development, testing, and deployment.

OTHER PROGRAMS AVAILABLE:
• MATLAB for Engineers and Analysts
• Opening the DOORS® to Requirements Development

See page 22 for details.

ALSO AVAILABLE CUSTOMIZED
Courses delivered on your selected day, time, and location. See page 31 for details.
C++ DEVELOPER CERTIFICATE
Master a powerful tool by learning C++ programming language used for Object-Oriented (OO), generic, and procedural programming. By participating in hands-on lab exercises, you will be equipped to write C++ code to utilize basic types, create abstract object classes, manipulate object data, change the personality of objects, and use file manipulation to implement stand-alone C++ programs.

Take the 2-course series or just one course.

C++ Programming
Familiarity with C++ is an essential skill for engineers, scientists, and many technical managers. This introductory course offers a solid understanding of object-oriented programming, which is critical for programming on the latest compilers and systems. Design and use classes, loops and decisions, and objects effectively in C++ to create powerful applications. Prerequisite: Experience with a programming language such as C.

D. Brockhaus, 21 hrs, $895
Campus: Feb 24 – Mar 16, 2020 | M, W | 5:30 – 8:30 pm | C2120020
Campus: Jul 21 – Aug 11, 2020 | T, Th | 5:30 – 8:30 pm | C2130005
Online: D2120011

Advanced C++ Programming
Build on your knowledge of basic C++ syntax and explore the full capabilities of the standard C++ library. Learn to apply the streaming operators and the proper canonical interface of an object. Practice using object management with smartpointers and reference counting. Add the STL containers and algorithms to your own programs and explore the Gang of Four Object-Oriented (OO) design patterns. Prerequisite: C++ Programming or equivalent program development experience.

D. Brockhaus, 21 hrs, $895
Campus: Aug 19 – Sep 11, 2019 | M, W | 5:30 – 8:30 pm | C2120001
Campus: Sep 1 – 22, 2020 | T, Th | 5:30 – 8:30 pm | C2121003
Online: D2120011

*Class will not meet September 2, 2019

Software programming tools for programming courses are provided virtually to enhance your course experience.

MASTER PROGRAMMER CERTIFICATE
Enhance your programming skills by receiving a comprehensive Master Certificate in Programming. Improve your personal marketability with training designed to build expertise and experience that leads to career advancement, recognition, and increased earning potential. This program is comprised of our most in-demand developer programs.

Whether you plan to use the knowledge gained for a current position, or simply for self-enrichment, the Master Programmer Certificate will drastically improve your overall programming ability and understanding of programming best practices, which will place you in a position to effectively achieve career success.

Take the 5-course series or just one course. Choose five of the following courses (Pages 13 – 15):

- C++ Programming
- Advanced C++ Programming
- Intro to Java Programming
- Java Programming Advanced Features
- Intro to Python Programming
- Advanced Python Programming
- Object-Oriented Programming: A Multi-Language Examination
JAVA DEVELOPER CERTIFICATE

Prepare to take advantage of the career opportunities available to Java developers who are in demand more than ever. Java is the perfect environment to master Object-Oriented (OO) programming concepts that transfer to all modern programming languages. Java technology is at the core of many large-scale business applications—especially business-to-business commercial systems that fuel the Internet economy.

Take the 2-course series or just one course.

Introduction to Java Programming

Through a series of hands-on, instructor-led lab exercises, you will learn Java syntax, Object-Oriented (OO) programming, and study the structure of a well-written Java program. Cover skills common to all modern programming languages such as variables, flow-control, pointers, and arrays. During lab exercises, gain hands-on experience with Java development tools and tour the massive Java I/O library to learn what is available and how to use it. Prerequisite: Experience with PCs and programming concepts.

D. Layman/J. Busby/C. Cantrell, 28 hrs, $995
Campus: Sep 16 – 19, 2019 | M – Th | 8:30 am – 4:30 pm | C2120010
Campus: Apr 13 – May 13, 2020 | M, W | 5:30 – 8:30 pm | C2120028*
Online: D2120002
*May 11 and May 13 classes will meet from 5:30 – 7:30 pm

Java Programming Advanced Features

Learn to leverage the power of Java for developing client/server applications. Gain proficiency with the Java JDBC API, and create applications to demonstrate its use. Become familiar with core concepts for GUI applications, and learn to embed Java inside HTML with JSP. Learn client/server programming, using both raw network sockets and the more powerful RMI (Remote Method Invocation) system so that your Java application will be able to run on any operating system with Java support, including Windows, Linux, and Mac. Prerequisite: Introduction to Java Programming or equivalent experience.

D. Layman/J. Busby/C. Cantrell, 28 hrs, $995
Campus: Oct 21 – 24, 2019 | M – Th | 8:30 am – 4:30 pm | C2120011
Campus: Jun 1 – Jul 1, 2020 | M, W | 5:30 – 8:30 pm | C2120030*
Online: D2120003
*June 29 and July 1 classes will meet from 5:30 – 7:30 pm

PYTHON DEVELOPER CERTIFICATE

Python is a great beginners’ programming language. It is a widely used, high-level programming language and is simple in design, yet incredibly flexible and powerful. Python code is easy to read and enforces good programming style without being overly strict about syntax. It is a general-purpose language that can be applied to a large variety of projects such as data science, web development, system automation and administration, computer graphics, basic game development, and more. Python allows you to write programs with greater functionality and fewer lines of code.

Take the 2-course series or just one course.

Introduction to Python Programming

Developed as a dynamic, object-oriented programming language, Python has gained popularity for its simple, yet robust design that allows you to create dynamic applications that can easily be integrated into other programs or systems. Learn Python’s basic syntax and present ways to emphasize readability by writing fewer lines of code. Whether you are a beginner or an experienced programmer trying to expand your skills, Python can provide you with the tools to further your professional horizons. Prerequisite: Experience with PCs and familiarity with programming concepts.

C. Cantrell/D. Layman, 21 hrs, $895
Campus: Jan 28 – Feb 18, 2020 | T, Th | 5:30 – 8:30 pm | C2120002
Campus: Jun 15 – 17, 2020 | M – W | 8:30 am – 4:30 pm | C2120004
Online: D2120004

Advanced Python Programming

Put your Python skills into action with several real-world applications. Create an event-driven graphical desktop application with the built-in Python Graphical User Interfaces (GUI) library. Learn to write code to connect to SQL and NoSQL databases and dive deeper into object-oriented programming. Develop a client/server application using sockets and network programming and create a web application using Python technology on the server. While creating these applications, master complex language features like generators and lambdas. Prerequisite: Introduction to Python Programming or equivalent experience.

C. Cantrell, 21 hrs, $895
Campus: Mar 3 – 24, 2020 | T, Th | 5:30 – 8:30 pm | C2120026
Campus: Jul 20 – 22, 2020 | M – W | 8:30 am – 4:30 pm | C2120034
Online: D2120005

The instructor was enjoyable, supportive, extremely knowledgeable and presented material in an engaging manner.

– Python Developer Participant

This was the best Professional Ed instructor I have ever had!

– Python Developer Participant
NEW Object-Oriented Programming: A Multi-Language Examination

Further your programming language skills by learning the universal Object-Oriented (OO) programming paradigm. Go beyond the basics of programming to understand the methodology across multiple languages such as Python, Java, C++, etc. Strengthen your general understanding of OO concepts without the constraints of a particular language. Discover the difference between a function and an object. Compare and contrast OO features and implementations. Learn about encapsulation, polymorphism, interface/implementation inheritance, multiple inheritance and the diamond of death, UML diagrams, design patterns, and more.

Prerequisite: Prior programming experience.

What You Will Learn:

- Objects, methods, messages, and delegation
- Class, abstraction and generalization, and interface

C. Cantrell, 21 hrs, $795

Campus: Aug 6 – 27, 2019 | T, Th | 5:15 – 8:15 pm | C2119058
Campus: Apr 7 – 9, 2020 | T – Th | 8:30 am – 4:30 pm | C2120043

WEB DEVELOPER CERTIFICATE

Web Development is a continuously needed and growing field in this digital age. Grow your portfolio by earning an overall Web Developer Certificate. Pre-made webpages restrict the way your website looks and feels, and limits where you can store your webpage. Learn to design your own dynamic website without the parameters and restricted formats set by free website builder sites. Practice making graphics, interactive forms, and web applications. Discover new web development techniques and tricks to utilize on your web pages.

Take the 2-course series or just one course.

Using HTML5 and CSS3

Discover the new standards and features of HTML5 and CSS3 to create more visually engaging web pages with transitions, animations, and media elements. Learn new techniques for building websites section by section. Using style sheets, explore mobile device media that can be viewed and supported in mobile browsers to include audio and video in web pages. This step-by-step course allows web developers to create dynamic, aesthetically pleasing web pages.

C. Cantrell, 21 hrs, $495

Online: D2120006

JavaScript for Beginners

As a web developer, it is essential that you have a solid understanding and become acquainted with one of the most highly sought job market skills desired by employers today. JavaScript is the foundation of many commonly used libraries and frameworks. Learn to code, create, and build in JavaScript, the native language of the web used by developers globally. Understand how to create HTML5 sites and other interactive websites using this versatile language. Program web page behavior and use techniques to effectively collect and manipulate user information. Examine free tools, incorporate Document Object Model (DOM), and learn the JQuery library. Prerequisite: Using HTML5 and CSS3 or equivalent experience.

C. Cantrell, 21 hrs, $495

Online: D2120001

I have already designed a web page for work using the tools I learned in this class. It has definitely served its purpose.

– Web Developer Participant

The instructor was great! He reached out to me unprompted to check in and see how things were going. I loved this course.

– Web Developer Participant
MODELING AND SIMULATION CERTIFICATE

Fundamentals of Modeling and Simulation
Gain an introduction to fundamental Modeling and Simulation (M&S) terminology and concepts being used worldwide by the military, industry, and academia to enhance analysis, acquisition, and training. Review model types and modeling methods to understand how simulations work. Survey typical and emerging M&S applications. Explore important M&S paradigms, interact with simulations and develop simple simulations. Cover common simulation tools, purposes, fidelity, and simulation credibility. Acquire knowledge about M&S technology trends. Prerequisite: Undergraduate degree in a technical field or equivalent experience.

Take the 4-course series or just one course. Choose four of the following five courses:

Developing Simulations
Explore the challenges of real-world simulation development and how to plan for large-scale projects with this hands-on simulation building course. Explore modeling approaches including stochastic and physics-based modeling, and artificial intelligence. Delve into simulation techniques, engines, languages, and design features. Build on the fundamentals of M&S by covering more advanced M&S projects, processes and standards, conceptual modeling, and modeling techniques. Prerequisite: Fundamentals of Modeling and Simulation or a background in modeling and simulation.

B. Stillner, 14 hrs, $795
Online: D2320016

Simulation Verification, Validation, and Accreditation
Understand the fundamental concepts of establishing simulation model accuracy, credibility, and usability. Learn a range of verification and validation (V&V) methods including informal, static, dynamic, and formal methods. Review guidelines for selecting the best method for a given model. Explore procedures for performing important V&V methods and interpreting their results. Identify and discuss official DoD, NASA, and IEEE V&V policies, standards, and processes for Verification, Validation and Accreditation (VV&A). Use extended case studies, drawn from actual VV&A practice, to reinforce general discussion of concepts and methods. Learn statistical and mathematical techniques used in V&V, the relationship of V&V to accreditation, and VV&A in the context of a M&S project. Prerequisite: Undergraduate degree in a technical field or equivalent experience.

M. Petty, 14 hrs, $795
Online: D2320017

NEW Monte Carlo Simulation
Monte Carlo simulation is a powerful method that uses probability distributions to simulate many types of systems. Monte Carlo simulation uses randomness, applied in a controlled manner, to explore the range and likelihoods of possible outcomes inherent in a scenario or system and produces results that vary from run to run. Learn two types of Monte Carlo simulation: stochastically (randomly) varying initial conditions are input to a deterministic model; and fixed initial conditions are input to a stochastic model. In both, randomness is generated using probability distributions selected and parameterized to model the actual variability present in the scenario or system being modeled. Prerequisite: Background in probability or statistics and MS Excel are recommended. Examples will be given in both Excel and R.

M. Petty, 14 hrs, $795
Online: D2320018

Systems Analysis, Modeling, and Simulation
Develop an understanding of the objectives of systems analysis and its foundational role in systems engineering. Cover the analytical methods that, with tests, provide the basis for systems validation and verification processes and procedures. Build your skill base for development of systems models, integration of component models into a systems model, and model-based and hardware-in-the-loop simulation. Learn systems analysis methods, tools for developing systems models, temporal utility of models, and model fidelity. Prerequisite: Undergraduate degree in a technical field, project management, or equivalent experience.

G. Tackett, 14 hrs, $795
Online: D2320008

Also a core course for the Systems Engineering Certificate.

NEW Monto Carlo Simulation

Also AVAILABLE: Intro to R Programming – See pg 10
ROCKET PROPULSION CERTIFICATE
Sharpen your technical understanding of rocket propulsion from first principles to practical case studies. Learn from subject-matter experts the foundation of rocket propulsion and missile basics, including the principles of conventional and advanced propulsion systems. Identify items critical in the development, operation, and sustainment of propulsion systems. These courses provide a wealth of technical materials and case studies relevant to both propulsion engineers and project managers. Prerequisite: Undergraduate degree in a technical field or equivalent experience.

Take the 3-course series or just one course. Choose three of the following four courses:

Rocket Propulsion Fundamentals
Gain a foundation in the complex factors that shape propulsion systems. Learn theory and practical design considerations. Grasp the essentials of common aerospace propulsion systems including rockets, air-breathing, thermal, and electric. Discover use considerations for solid, liquid, and hybrid propulsion systems. Professionals who are new to the field or need a refresher can benefit from lectures combined with practical exercises reinforcing the learning experience. Prerequisite: Undergraduate degree in a technical field or equivalent experience.

M. Benfield, 12 hrs, $795
Online: D2320011

Advanced Solid Rocket Propulsion
A joint industry initiative between NASA and UAH national subject-matter experts resulted in this course for the next generation of solid rocket motor engineers, recorded in 2007. Review solid rocket propulsion, and learn from recognized specialists about rocket component design, propellant properties, ballistic modeling and burn rate, and combustion. Apply these fundamentals of solid rocket propulsion to your current career. Prerequisite: Undergraduate degree in a technical field or equivalent experience.

R. Frederick, 40 hrs, $895
Online: D2320012

Liquid Rocket Engineering
Learn from recognized propulsion experts and practitioners, Scott Claflin and Dr. Robert Frederick. Benefit from an overview of common liquid rocket engine power cycles and propellants. Gain an understanding of the function, operation, and design considerations of the individual components which comprise a liquid rocket engine such as turbopumps, thrust chambers, preburners, gas generators, igniters, and valves. Learn the fundamentals of combustion stability and stabilization devices as well as combustion chamber heat transfer and cooling. You will be challenged to develop a preliminary design of a liquid rocket engine after learning enabling methodologies and analysis techniques. Prerequisite: Undergraduate degree in a technical field or equivalent experience.

S. Claflin/R. Frederick, 35 hrs, $1095
Online: D2320014

Combustion Instability in Solid Rockets
Build an appreciation and understanding of solid rocket combustion instability. Internationally recognized solid propulsion experts and practitioners, Dr. Frederick Blomshield and Dr. Robert Frederick, will guide you through solid rocket combustion fundamentals. Learn background, empirical observations, and commonly performed computations. The class relies on real world motor data whenever possible to illustrate stability prediction methods, amplitude and frequency analysis, response function measurement techniques, and motor pulsing. Prerequisite: Undergraduate degree in a technical field or equivalent experience.

F. Blomshield/R. Frederick, 35 hrs, $1095
Online: D2320013

The lectures were very thorough. The instructor was conversational and practical with obvious industrial experience and knowledge in practical applications, issues, business, policies, and politics of rocket engineering. We were taught and mentored at the same time. Perfect blend!

– Liquid Rocket Engineering Participant

ALSO AVAILABLE CUSTOMIZED
Courses delivered on your selected day, time, and location. See page 31 for details.
SYSTEMS ENGINEERING CERTIFICATE

Equip yourself for success in today's professional systems engineering (SE) environment. The Professional Certificate presents SE techniques focusing on how to design and manage complex engineering systems over the system life cycle. Participants can apply the techniques to a wide range of industries. Instructors are real-world practitioners who will facilitate knowledge of core processes, techniques, and tactics required to be an effective systems engineer. Concentrating on the principles of systems engineering management, the program validates participants' knowledge of the systems engineering interdisciplinary approach. Prerequisite: Undergraduate degree in a technical field or equivalent experience.

Take the 5-course series or just one course.

**Systems Engineering Overview**

Systems engineering is a primary approach to the increasing size and complexity of modern systems. This overview is designed to introduce the systems engineer and project manager to fundamental concepts and operating principles of systems engineering. Learn basic techniques that govern the SE process, how SE fits into the life cycle management process, and the problem-solving process. Discover traditional techniques and the analysis and control tools that provide balance to the SE process, as well as conflict resolution techniques.

G. Tackett, 14 hrs, $795  
Online: D2320006

**Requirements Development**

One of the most successful impacts a development team can have on a system is to ensure the successful identification, analysis, allocation, and verification of requirements. Learn to allocate the requirements for the system’s architecture and processes to conduct a requirements analysis. Go beyond the typical textbook process by applying experience-based instruction. Our subject-matter expert will guide you through interactive exercises to develop requirements and to experience an entire requirements development process.

S. Camp, 14 hrs, $795  
Online: D2320003

Also a core course for the Test and Evaluation Certificate.

**Applied System Design and Decision-Making**

Systems engineers are responsible for gathering information and for making decisions based on complex, and often ambiguous, information. Study how to master trade studies and how to balance performance, schedule, cost, and risk variables. Learn how to support the trade study process through examples of simulations and graphical presentation techniques.

D. Gunther, 14 hrs, $795  
Online: D2320007

**System Validation and Verification**

Ensure that you have a complete approach to the validation and verification (V&V) of your product. Determine the process to ensure that a new system works as designed and that the design fulfills its intended function. Learn to develop and determine verification versus validation requirements using MOEs/MOPs/TPMs. Hands-on cases illustrate developing metrics, team/management structures, and executing V&V activities.

D. Gunther, 14 hrs, $795  
Online: D2320005

Also an elective for the Test and Evaluation Certificate.

**Systems Analysis, Modeling, and Simulation**

Develop an understanding of the objectives of systems analysis and its foundational role in systems engineering. Complementing System Validation and Verification, this course provides broad coverage of the analytical methods to provide the basis for systems validation and verification processes and procedures with tests. It will help you develop your skill base for the development of systems models, the integration of component models into a systems model, and model-based and hardware-in-the-loop simulation.

G. Tackett, 14 hrs, $795  
Online: D2320008

Also an elective for the Test and Evaluation Certificate.

The instructor did a great job making the information understandable and engaging, with a good presentation of the material and relevant real-world examples.

– Systems Engineering Overview Participant

ONLINE ON DEMAND

Register for an On Demand course at ANY time. Participants have one month to complete the course, or two months for IT courses and courses over 30 hours.
**Fundamentals of Model-Based Systems Engineering with SysML**

Benefit from this hands-on course focused on SysML, a graphical language that enables the practice of Model-Based Systems Engineering (MBSE), and leave the course knowing how to use SysML to develop a system architecture. Learn the Fundamentals of MBSE. Use the SysML modeling language, the standard among MBSE practitioners, to develop system model products that include: System concept of operation use cases, system behaviors, system structures and interfaces, system performance parametric analyses, requirements, verification objectives, and end-to-end traceability between related system information. **Prerequisite:** Undergraduate degree in a technical field, project management, or equivalent experience.

**On Completion You Will Be Able To:**

- Apply an object-oriented systems engineering method to create a behavioral and structural model of a system in a standardized modeling language, SysML (OMG’s Systems Modeling Language), using a dedicated SysML modeling tool, No Magic’s Cameo Systems Modeler
- Create all nine of the SysML diagram-types using the Cameo Systems Modeler tool

**What You Will Learn:**

- Learn the system specification activities in an object-oriented systems engineering modeling methodology
- Create an effective model structure for capturing elements and diagrams using SysML package diagrams
- Understand stakeholders and their concerns/needs in a SysML model
- Review modeling system use cases and actors with use case diagrams
- Produce SysML activity diagrams to graphically represent system’s desired behavior
- Create a structural model of a system’s architecture and representing it on SysML BDDs and IBDs
- Allocate system behaviors to system structures
- Form SysML state machine diagrams to represent the state-based behavior of system structures
- Explore modeling system requirements and traceability relationships with SysML requirements diagrams and tables
- Perform automated impact analysis when a requirement or design element changes
- Discover the mechanics of operating the Cameo Systems Modeler SysML modeling tool to create a system model

L. Baker, 21 hrs, $1095

Campus: Nov 4 – 6, 2019 | M – W | 8:30 am – 4:30 pm | C2330002
Campus: Apr 13 – 15, 2020 | M – W | 8:30 am – 4:30 pm | C2320006
Campus: Nov 2 – 4, 2020 | M – W | 8:30 am – 4:30 pm | C2321001

---

**New: Systems Thinking: Problem Solving Tools and Techniques**

System Engineers often optimize individual systems with known stakeholders and requirements. This course will teach the student how to properly approach System of Systems (SoS) challenges and assess the entire network interacting together through applied SoS thinking. Students will engage in integrated case studies in which they must analyze the impact of multiple systems using SoS methodology. Learn about SoS challenges and complexity, SoS thinking approaches, capabilities versus requirements, operational focused thinking, SoS perspectives, SoS thinking tools/implementation, engineering and design considerations, and incorporating individual systems into a SoS program.

**What You Will Learn:**

- Problem definition and formulation
- SoS, SE, systems/critical thinking approaches
- The Fifth Discipline
- Systems perspectives to include DoD environments, emerging technologies and metrics
- Developing systems thinkers
- Systems thinking relationships with systems engineering
- Fishbone diagrams, pareto analysis, DMAIC lean process, risk assessment

D. Gunther, 14 hrs, $795

Campus: Aug 13 – 14, 2019 | T, W | 8:30 am – 4:30 pm | C2319017
Customized Training: 256.824.6015

---

“The instructor was very lively, helpful, and knowledgeable. He was able to relay concepts in an easy-to-understand way to both expert and novice students.”

— Fundamentals of Model-Based Systems Engineering with SysML Participant
NEW Fundamentals of Tactical Missile Systems
International military threats never go away, so integrated air and missile defense is a major U.S. Defense priority. Become introduced to the fundamentals of tactical missile systems and components used to counter these threats. Several DoD, Army, and industry organizations in the Huntsville area specialize in missile and related weapons technologies. Acquire a working knowledge of rocket and missile technologies and design considerations so you can work effectively with technical experts in specialized missilery disciplines. Quizzes and exercises will help you understand measures of missile effectiveness and performance, key concepts of missile requirements development, operations, and risk assessment. This course is designed for people in MDA, AMC, CCDC, SMDC, RTC, project management offices, and the contractor community who seek to become familiar with (or broaden their knowledge of) the basics of how missile parts function and fit together. Prerequisite: Undergraduate degree in a technical field or equivalent experience. Participants must provide verification of U.S. citizenship. See page 30 for details.

What You Will Learn:
• History, missile types, operational environments, and applications
• Missile systems’ components and functions (internal and external)
• Missile systems development and integration of key supporting disciplines
• Hypersonics and Aerodynamics
• Seeker, guidance and control
• Fuzing, warheads, lethality and propulsion
• Technical, operational, and cost evaluation
• Missile systems engineering tradeoff considerations
• System performance assessment and evaluation

D. Gunther/M. McDaniel/T. Hester/R. Hatcher
35 hrs, $1295
Campus: May 4 – 8, 2020  |  M – F  |  8:30 am – 4:30 pm  |  C2320011*
*Participants must register by April 20, 2020

Missile System Fundamentals
Learn foundational vocabulary and working knowledge of missile systems, technologies, issues, and problem-solving resources. Illustrate key concepts of requirements development, operations, and risk assessment. Understand the capabilities and limitations of missile technology as well as the trade-offs between technology, cost, and performance. This course is designed for employees seeking introductory or deeper practical knowledge in Government, program management, and contractor offices. Prerequisite: Undergraduate degree in a technical field or equivalent experience. Participants must provide verification of U.S. citizenship. See page 30 for details.

D. Gunther, 35 hrs, $1295
Online: D2320019
Customized Training: 256.824.6015
Missile Guidance, Navigation, and Control
Discover new insights into the modern guidance, navigation, and control techniques now being perfected at key research centers globally. Understand the types of guidance techniques employed on modern guided weapons. Learn the key components of missile autopilots and types of autopilot required by various guidance systems. Study the parametric relationship between guidance, control, and other key guided weapon subsystems. Analyze and critically evaluate the performance of guided weapon guidance and autopilot systems. This course is specifically tailored to the needs of busy engineers, scientists, managers, and aerospace professionals.

Customized Training: 256.824.6015

Principles of Unmanned Aerial Vehicles (UAVs)
Expand your knowledge of Unmanned Aerial Vehicles (UAVs) and drone aircrafts. Explore the concepts of fixed wing (airplane) and rotary wing (helicopter) flight principles, flight control, and major structural and electronic components of UAVs. This course is designed for managers who want to better understand employee projects, engineers who want to shift to the UAV field, or those with a technical background who want to learn about UAVs. Gain hands-on exposure with radio-controlled (RC) aircraft to illustrate concepts discussed. Identify major components of any UAV, understand the functions of those components and how they work, and learn industry jargon. Prerequisite: Familiarity with mathematics and engineering is a plus, but not required.

Customized Training: 256.824.6015

Introduction to Rotorcraft
Dive into the history, capabilities, and design considerations of rotorcraft systems. Learn how a rotorcraft’s ability to hover provides a unique capability to perform manned and unmanned missions requiring vertical take-off, landing, and maneuvering within a confined area. Explore how the unique requirements of rotorcraft and their subsystems impact designing, delivering, and sustaining an affordable rotorcraft system using hands-on design exercises and trade-off studies. Particular emphasis is placed on the key similarities and differences involved in designing, qualifying, and fielding FAA and military rotorcraft. Prerequisite: Undergraduate degree in a technical field or equivalent experience.

Customized Training: 256.824.6015

Drone Pilot License Test Prep
Prepare for your Drone Pilot License Exam by learning aeronautical knowledge, especially for unmanned aerial vehicles (UAVs). This course covers the 12 subject areas tested on the FAA Part 107 Remote Pilot Knowledge Test. Students will reinforce learning with practice quizzes at the end of each subject area. The course will culminate in a full length practice test to help prepare for the Remote Knowledge Test. Prerequisite: Knowledge of unmanned aircraft, radio controlled aircraft, or manned aircraft is a plus. A private pilot’s license is not a requirement to become a drone pilot.

What You Will Learn:
• Small Unmanned Aircraft Systems (sUAS) regulations
• Airspace classification
• Emergency procedures
• Radio communication procedures
• sUAS performance
• Weather

B. Stiltner, 14 hrs, $395
Campus: Apr 27 – May 13, 2020 | M, W | 5:30 – 7:50 pm | C2320008

Private Pilot Ground School
Whether you are aspiring to have an aviation career or just want to learn the requirements to become a pilot, you will gain a better appreciation and understanding of aviation and piloting airplanes. Prepare to complete the Federal Aviation Administration’s (FAA) Private Pilot Airplane Knowledge Test. Passing this test is one of the prerequisites for obtaining a private pilot’s license from the FAA. This course is designed in accordance with Part 141 — Pilot Schools Training Requirements of the Federal Aviation Regulations. Cover the twelve Federally-mandated aeronautical knowledge areas required for private pilot certification. FAA-approved and aviation industry endorsed curriculum training techniques and materials are used. The comprehensive Private Pilot Kit is authored by Gleim Aviation and is available locally and online for approximately $150.

R. Lindstrom, 42 hrs, $599
Campus: Jan 7 – Apr 28, 2020 | T | 5:30 – 8:30 pm | C2320005*
*Class will not meet on March 24, 2020.

The experience, professionalism, and genuine enthusiasm of the instructor were evident and contributed greatly to the course.
— Introduction to Rotorcraft Participant

ALSO AVAILABLE CUSTOMIZED
Courses delivered on your selected day, time, and location. See page 31 for details.
MATLAB for Engineers and Analysts
MATLAB is one of the leading technical computing environments for engineers, scientists, mathematicians, and financial analysts. Unlike compiled programming languages, MATLAB allows you to quickly develop code and solve problems without the overhead required by other languages. It can be applied to virtually any problem requiring technical computation. The language, apps, and built-in functions enable you to quickly explore multiple approaches to obtain a solution. MATLAB also lets you take your ideas from research to production by deploying your code to stand-alone applications or onto embedded devices. The MATLAB class will provide the skills needed to work with MATLAB interactively and as a programming language. You will be able to formulate intermediate and some advanced engineering projects into MATLAB and solve them using programming skills. Prerequisite: Familiarity with basic computer operations and some familiarity with programming concepts.

B. Stiltsner, 20 hrs, $995
Campus: Oct 7 – 30, 2019 | M, W | 5:30 – 8:00 pm | C2320003
Campus: Apr 21 – 23, 2020 | T – Th | 8:30 am – 4:10 pm | C2320007
Online: D2320009

Opening the DOORS® to Requirements Management
DOORS® is a requirements management application for optimizing requirements communication, collaboration, and verification throughout your organization and supply chain. This scalable solution can help you meet business goals by managing project scope and cost while allowing you to capture, trace, analyze, and manage information changes in addition to maintaining compliance to regulations and standards. DOORS® offers a robust environment for importing, exporting, and relating a variety of requirement-related information. Rational DOORS® can assist program managers to achieve an optimal requirements management process with strategies to ensure technical objectives are satisfied across entire program life cycles. Gain the knowledge and hands-on experience to effectively use this computer-based tool. Prerequisite: Experience with PCs, requirements development, management, and verification knowledge.

C. Zolynsky, 21 hrs, $945
Campus: Sep 24 – 26, 2019 | T – Th | 8:30 am – 4:30 pm | C2320001
Campus: Mar 17 – 19, 2020 | T – Th | 8:30 am – 4:30 pm | C2320009

NEW Government Technical Evaluation of Proposals
A variety of Government disciplines are responsible for performing a technical analysis of cost proposals that will provide the basis of contract negotiation for complex military weapon systems. Because most colleges do not include this topic in degree programs, it is usually learned on the job as a technical evaluation team member. Discover the acquisition contracting process, contracting strategies, request for proposal contents, and use of evaluation factors. Learn the steps to perform a technical analysis of a cost proposal. Understand labor (engineering, production, software, quality, etc.), travel, and material cost estimates. Simple and complex applications are presented along with hands-on case examples of problems often encountered with proposal evaluations.

What You Will Learn:
• Systems engineering process and contracting provision ties
• Contracting strategies and proposal development impacts
• Responsibilities for the request for proposal development
• Statements of objective and statements of work
• Estimating methodologies and pricing metrics
• Contract data requirements lists, data item descriptions, and document summary lists
• Source selection process and selection evaluation board process
• Evaluation factors and techniques and types of proposal evaluation
• Performing a technical analysis of a cost proposal
• Instructions to the offerors, conducting negotiations, and contract awards

Customized Training: 256.824.6015
TEST AND EVALUATION CERTIFICATE

Designed to address the principles of test and evaluation (T&E), this program introduces all aspects of T&E throughout the life cycle of a system. Learn the roles, purposes, functions, and techniques of T&E within the systems engineering process. The program includes modeling and simulation activities for enhancing the T&E process, developmental test and evaluation, live fire test and evaluation, and operational test and evaluation. Prerequisite: Undergraduate degree in a technical field, project management, or equivalent experience.

Take the 5-course series or just one course.

Test and Evaluation Principles
Learn how test and evaluation (T&E), acquisition, and requirements personnel integrate efforts to provide systems that perform as designed and required by the user. Grasp foundational concepts such as developing a team of key personnel, producing documents, and more. At the end of the course, you will be familiar with elements of a test program, test sites that will provide you the best data to support your test requirement and mission, and confidence to proceed with assurance in your role.

G. Tackett, 14 hrs, $795
Online: D2320001

Test Planning and Conduct
Explore technology demonstrations, experimentation, and tests, all of which provide the opportunity to collect data to support programmatic decisions and acquisition milestone determinations. Learn proper test planning and the conduct of those tests which are paramount to successful execution and evaluations. Learning will focus on initial planning techniques and issues, test plan development, rehearsals, test plan validation, test conduct, data collection, and after-action reviews.

S. Mullins, 14 hrs, $795
Online: D2320002

Requirements Development
S. Camp, 14 hrs, $795
Online: D2320003

Test Evaluation and Assessment
Understand the planning, process, and products of system evaluation and system assessment through testing. Learn to build assessment plans and validation plans that map required system performance to test and analyze events. Understand the relationship between Modeling & Simulation (M&S) and test in a model-test-model approach, as well as in live-virtual-constructive environments. Learn the meaning and importance of operationally relevant environments as it relates to Technical Readiness Levels (TRLs) and how to assess threat and environmental realism for test design. Strategize how to evaluate reliability, availability, and maintainability (RAM).

G. Tackett, 14 hrs, $795
Online: D2320004

Elective Courses (Choose 1):

System Validation and Verification
D. Gunther, 14 hrs, $795
Online: D2320005
See Page 18. Also a core course for the Systems Engineering Certificate

Project Scope, Cost, and Schedule Management
R. Steele, 21 hrs, $895
Online: D2520006
See Page 26. Also a core course for the Project Management Certificate

ONLINE ON DEMAND
Register for an On Demand course at ANY time. Participants have one month to complete the course, or two months for IT courses and courses over 30 hours.
FEDERAL CONTRACT MANAGEMENT ESSENTIALS CERTIFICATE

Learn the basic components of the Federal Government’s life cycle process in acquiring goods and services. Understand the roles and responsibilities of both the buyer and the seller in the acquisition and administration phases of Federal contracting. Study the key elements of Federal contract management such as “Contract Types,” which can then be readily applied to workplace contracting situations.

H. Cleaver, 40 hrs, $1295/$1245*
Campus: Oct 28 – Nov 1, 2019 | M – F
8:00 am – 5:00 pm | C5020001
Campus: Oct 26 – 30, 2020 | M – F
8:00 am – 5:00 pm | C5021002
Online: D2520002

Federal Costing Essentials

Do you know the consequences of failure to comply with Federal Government costing rules and cost accounting standards? For Government contracting professionals, gain basic knowledge of these procedures and rules and how the process works to minimize potential problems. Learn about Government requests for “certified” or “uncertified” cost or pricing data in bidding processes. Upon completion, you will have a clear understanding of the necessity for consistency in costing and cost accounting practices related to bidding, recording, reporting, and invoicing costs (CAS 401), as well as appropriate cost isolations in company records (CAS 402). The Federal Acquisition Regulation (FAR), the Contract Pricing Reference Guides (CPRG), and selected Defense Contract Audit Agency (DCAA) documents are the course content foundation.

H. Cleaver, 14 hrs, $495
Online: D2520016

American Heart Association
Basic Life Support Certification

BLS (Instructor-Led Training)

Basic Life Support (BLS) is an American Heart Association certification that focuses on what rescuers need to know to perform basic life support skills. Learn to perform high-quality CPR and the technique for choking relief for an adult, child, or infant. Master the appropriate use of an automated external defibrillator (AED) and barrier device skills. Understand importance of teams in multi-rescuer resuscitation. Students must pass BLS skills testing and a written exam.

BLS is designed for healthcare in both pre-hospital and in-facility environments. In-facility refers to healthcare providers who work in a hospital, clinic, or other healthcare facility including a dentist office, skilled nursing, and assisted-living facilities. This course is hosted in close partnership with the UAH College of Nursing to ensure compliance and best practices are met for new and returning nursing students who are required to maintain annual BLS certification.

5 hrs, $85
Campus: Sep 28, 2019 | S | 8:30 am – 1:30 pm | C5020001
Campus: Oct 10, 2019 | Th | 8:30 am – 1:30 pm | C5020002
Campus: Oct 15, 2019 | F | 12:00 – 5:00 pm | C5020003
Campus: Oct 26, 2019 | S | 8:30 am – 1:30 pm | C5020004
Campus: Nov 1, 2019 | F | 12:00 – 5:00 pm | C5020005
Campus: Nov 9, 2019 | S | 8:30 am – 1:30 pm | C5020006
EARNED VALUE MANAGEMENT CERTIFICATE
Understand a highly effective project control system that uses measurement tools such as breakdown structures, network diagrams, schedules, budgets, and Gantt charts to ensure that the parameters of a contract and its projects or tasks are on track. Learn Earned Value Management (EVM) guidelines and requirements to meet Government contract regulations. Understand its value as an essential tool for project managers and technical leads in supporting proactive decision making.

Take the 3-course certificate series or just one course.

Earned Value Management Essentials
Learn to measure project performance, determine project variances based on the comparison of work performed and work planned, and estimate the project’s completion cost and timeline. Review the tenets of work planned, accomplished, and actual work costs, as well as project forecasting. Discuss EVM terminology, formulae, and analysis. Apply methods learned through practical exercises and case studies demonstrating real world applicability to project cost, schedule, and technical performance.

R. Hycoop, 14 hrs, $795
Campus: Oct 15 – 16, 2019 | T, W | 8:30 am – 4:30 pm | C2520003
Online: D2520011

Earned Value Management Analysis and Reporting
Learn how to efficiently and effectively comply with analysis and reporting requirements. Explore detailed, practical methods to facilitate compliance regardless of contract size or complexity. This course will assist novice analysts building a solid foundation while serving as a refresher for more experienced analysts. Learn to establish variance thresholds and to use indices for predictive analysis. Create Variance Analysis Reports and become familiar with Contract Performance Reports and Integrated Program Management Reports. Demonstrate formulae, methods, and techniques covering problematic areas using practical exercises.

G. Smith, 14 hrs, $795
Campus: Nov 12 – 13, 2019 | T, W | 8:30 am – 4:30 pm | C2520004
Online: D2520013

Integrated Baseline Review Preparation and Execution
Many Government contracts contain a requirement for an Integrated Baseline Review (IBR). Discover why this requirement exists and to whom it applies. Explore how the five risk areas may impact overall project outcome and how each is assessed for magnitude of potential impact. Learn how to prepare for IBRs, what participants’ roles are, how and when an IBR should be conducted, and what possible outcomes are. Investigate baseline discussion questioning techniques with Control Account Managers (CAM). This course is helpful for those who are being newly introduced to the IBR requirement, and it also serves as a refresher for individuals with experience.

J. Little 14 hrs, $795
Campus: Dec 9 – 10, 2019 | M, T | 8:30 am – 4:30 pm | C2520005
Online: D2520012

Life Cycle Logistics Management
Gain an overview of all activities associated with the life cycle of a system, from requirements generation and acquisition to sustainment and disposal. This program provides a basic foundation for senior managers and executives who are responsible for overseeing system support processes and assuring ready capability. The curriculum can be customized based on the background, knowledge, and experience level of the participants.

Customized Training: 256.824.6015

Strategic Decision Management
Learn decision-making methodologies that influence alignment between the manager's technical decision processes and the company's organizational strategy. Discuss normative and descriptive approaches to strategic thinking. Develop an organizational strategy and review how to use strategic decision modeling approaches. Explore how to structure strategic decision-making processes using rational, descriptive, political, and uncertainty models. Investigate links between strategy, organizational structure, and value chain with technical decision-making. Observe using performance measurement systems to assess the effectiveness of strategic decision processes.

J. Fortune, 14 hrs, $595
Online: D2520010
PROJECT MANAGEMENT CERTIFICATE

Good project management ensures that projects run smoothly and clients’ expectations are met. Build a solid foundation of project management knowledge and ensure your projects are set up for success from the start. Aligned with the Project Management Institute’s (PMI®) framework, each course responds to the Project Management Book of Knowledge (PMBOK®) and focuses on the practical application of project management concepts, particularly in a Government/contractor environment. You will acquire knowledge and tools needed to manage your projects’ successful completion. Prerequisite: It is recommended to attend Project Management Foundation first or have equivalent experience, but not required.

SAVE $400 by registering for the entire 4-course series at once (call 256.824.6010).

Project Management Foundation
Explore the fundamental project management processes such as defining requirements, schedules, agile project management, Work Breakdown Structure (WBS), and change control. Gain an understanding of how the project management processes are used during each phase of a project to build a better and more effective project plan and to effectively communicate the results in performance reports.

PMBOK® Knowledge Areas: Integration, Communication, and HR

R. Hycoop, 21 hrs, $895
Online: D2520005

Project Quality and Risk Management
Learn how to perform good risk assessment—an essential requirement of a successful project management plan. Learn to apply assessment procedures to decision-making situations. Focus on using a quality management plan and systematic quality controls to address issues and to avoid costly reworking expenses. PMBOK® Knowledge Areas: Risk and Quality

C. Gardner, 21 hrs, $895
Online: D2520008

Project Scope, Cost, and Schedule Management
Become skilled with earned value measures, proficient with performance indexes, and build s-curve charts to interpret project trends. Was the project completed on time, aligned with the budget, and linked with customers’ requirements? Gain the tools to monitor quality and measure performance. Learn scope controls with a WBS and components of deliverables. PMBOK® Knowledge Areas: Scope, Cost, and Time

R. Steele, 21 hrs, $895
Online: D2520006

Project Procurement and Contracting Management
Understand the basic elements of contract, subcontract formation, and management and how they relate to project management activities. Learn about contract types and their influence on projects. Address contracting risks and complexities of contract administration associated with the goal of project completion. Learn how to prepare Statements of Work (SOWs) and how to bid and negotiate from a project perspective. Understand management aspects of both subcontractors and vendors. PMBOK® Knowledge Areas: Procurement and Stakeholder Management

H. Cleaver, 21 hrs, $895
Online: D2530007

NEW Certified Associate in Project Management (CAPM®) Certification Bootcamp
Gain the knowledge to become an entry level project manager by receiving a Certified Associate in Project Management (CAPM®) certification. If you want to tackle larger projects in your current job, establish your credibility, increase your salary potential, or become more marketable in the work force, the CAPM® is a step in the right direction for future project managers. The CAPM® requires either 1500 hours of project management experience or 23 hours of project management instruction which is provided by this course. The CAPM® Bootcamp is structured around the 10 knowledge areas of project management as laid out in the PMBOK®. The course is instructor-led and includes interactive course lessons, all study materials, CAPM® practice quizzes, and PMBOK® exercises.

M. Stettner, 32 hrs, $995*
Online: D2520014 (You will have 90 days to complete)

* Exam voucher not included
Project Management Professionals with a PMP® Certification Earn 23% More.

PMI® Earning Power: Project Management Salary Survey

PMP® Certification Bootcamp
Enhance your skills, knowledge, and qualifications as you prepare for project management certification and related exams. Project Management Professional (PMP®) Certification Bootcamp is an intensive training program that will help you prepare to pass the Project Management Institute’s (PMI®) PMP® exam and provide you with the 35 required contact hours of project management education.

Course Includes:
- Additional project management knowledge not covered in the PMBOK® Guide but expected to be covered on the exam
- Key information from all chapters in the PMBOK® Guide
- Strategies for approaching exam questions
- Summary of important formulas and definitions
- Online PMP® exam simulator

Who Should Attend:
- Government employees preparing to work in the private sector
- Those who want to learn the terminology of project management in the private sector
- Anyone involved in projects such as project, program, quality, procurement, supplier quality, finance, requirements, test, contract, engineering, manufacturing, construction, IT, and software leads managers

Textbooks Included:
- The PMP® Exam: How to Pass on Your First Try

M. Stettner, 40 hrs, $1295*
Campus: Oct 21 – 25, 2019 | M – F | 8:00 am – 5:00 pm | C2520006
Campus: Feb 3 – 7, 2020 | M – F | 8:00 am – 5:00 pm | C2520013
Campus: Jun 8 – 12, 2020 | M – F | 8:00 am – 5:00 pm | C2520017
Online: D2520003 (You will have 90 days to complete)

* Exam voucher not included

NEW Agile Project Management
If you are new to managing processes or want to learn new methods of guiding project processes, then this course is for you. Learn the basic concepts and principles of Agile Project Management. Discover the history, current trends, and small team processes in Agile. Understand project management issues associated with scaling Agile and the purpose of Agile ceremonies that aid in managing agile projects. Learn what metrics Agile teams typically use that will assist you with metrics decision-making processes. Agile methods can help teams manage and perform work more efficiently while delivering the highest quality product within the scope of the budget and business needs.

What You Will Learn:
- Explore the history of Agile and Agile roles and responsibilities
- Define “Done”
- Learn how Agile teams typically develop and capture requirements
- Describe small team processes (Scrum, XP, and Kanban)
- Learn the Agile Manifesto and 12 Agile Principles
- Describe considerations when scaling Agile

C. Collins, 14 hrs, $695
Campus: Sep 24 – 25, 2019 | T, W | 8:30 am – 4:30 pm | C2520007

NEW Agile Project Management
If you are new to managing processes or want to learn new methods of guiding project processes, then this course is for you. Learn the basic concepts and principles of Agile Project Management. Discover the history, current trends, and small team processes in Agile. Understand project management issues associated with scaling Agile and the purpose of Agile ceremonies that aid in managing agile projects. Learn what metrics Agile teams typically use that will assist you with metrics decision-making processes. Agile methods can help teams manage and perform work more efficiently while delivering the highest quality product within the scope of the budget and business needs.

What You Will Learn:
- Explore the history of Agile and Agile roles and responsibilities
- Define “Done”
- Learn how Agile teams typically develop and capture requirements
- Describe small team processes (Scrum, XP, and Kanban)
- Learn the Agile Manifesto and 12 Agile Principles
- Describe considerations when scaling Agile

C. Collins, 14 hrs, $695
Campus: Sep 24 – 25, 2019 | T, W | 8:30 am – 4:30 pm | C2520007

Introducing our new PD Solutions
PMP® and CAPM® Guarantees

We are so confident in our PMP® and CAPM® instructors and course content, we guarantee that you will pass your exam or you may re-take the course online for free to reinforce PMP® and CAPM® learning concepts.

See page 30 for details.
Invest in yourself and your team by honing effective oral presentation skills. Deliver a briefing and receive feedback on content. Information and decision briefings that exceed the expectations of your challenging senior management. Identify and address the informational needs of your audience. Position yourself for promotion by learning to successfully make presentations to senior executive audiences. Deliver a briefing and receive feedback on content. Explore different reporting requirement styles and professional delivery methods. Learn to organize your briefing for the highest impact. Plan and effectively deliver presentations that are reflective of your workplace style and organization. Recognize the importance of developing documents that are reflective of your workplace style and organization. Understand the importance of professional communication in the workplace. Learn practical workplace writing strategies for developing documents that are clear, concise, complete, and correct. Topics include the professional writing process, document organization and design, and visuals. Learn to review key grammar, style, and sentence structure concepts that are essential to enhancing the readability of a document. Understand how to adapt messages to meet the needs of various audiences, and recognize the importance of developing documents that are reflective of your workplace style and organization.

**NEW Supervisory and Leadership Excellence for New Managers**

New supervisors are constantly challenged to find ways to meet the demands of a rapidly changing organization. Join us for a valuable day of insights into how to be an effective supervisor. Identify the qualities and attributes of successful managers, recognize what you do best and find ways to strengthen weaknesses. Develop strategies to create effective and high performing teams. Lunch and the book 3.6 Leadership: Leadership to Build Personal and Career Success is included.

**What You Will Learn:**
- Clarify roles, responsibilities, and expectations,
- Understand various team concepts and your role as a motivator,
- Evaluate employee performance and provide constructive feedback,
- Gain tools and strategies for a successful transition using 5 Key Leadership Tools,
- Develop a dynamic supervision style, make effective decisions, and handle conflict,
- Delegate and master time management and develop a continuous improvement mindset.

<table>
<thead>
<tr>
<th>Instructor</th>
<th>Hours</th>
<th>Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>C. Farrior</td>
<td>7 hrs</td>
<td>$375</td>
</tr>
</tbody>
</table>

**Building Productive Teams**

Learn your distinct temperament (Blue, Gold, Green or Orange) for your leadership and communication style. Participate in interactive, fun group discussions, and activities that highlight the important characteristics of each temperament. Develop group cohesion and learn leadership, teamwork, and collaborative problem solving skills while continuing to utilize the Real Colors personality temperaments and a Low Ropes Course. Discuss lessons learned and how to apply them both professionally and personally. Comfortable attire and closed toe/closed heel shoes are required.

<table>
<thead>
<tr>
<th>Instructor</th>
<th>Hours</th>
<th>Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>S. Kerby</td>
<td>7 hrs</td>
<td>$395</td>
</tr>
</tbody>
</table>

**Employee Management and Leadership**

Learn best practices on finding, interviewing, and hiring a superior workforce. Recruiting and retaining employees are the most important jobs that managers do. Your expectations of people and their expectations of themselves are the key factors in how well people perform at work. Gain knowledge to perform practices that keep employees motivated and inspired to develop and attain goals. Learn how to address employee behavior and prevent predictable decision-making errors. Become a successful leader who makes a serious difference in the work life of employees and your organization.

<table>
<thead>
<tr>
<th>Instructor</th>
<th>Hours</th>
<th>Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>K. Burton</td>
<td>14 hrs</td>
<td>$595</td>
</tr>
</tbody>
</table>

**Delivering Successful Briefings to Senior Leaders**

Position yourself for promotion by learning to successfully make presentations to senior management. Identify and address the informational needs of your audience. Explore different reporting requirement styles and professional delivery methods. Learn to organize your briefing for the highest impact. Plan and effectively deliver information and decision briefings that exceed the expectations of your challenging senior executive audiences. Deliver a briefing and receive feedback on content. Invest in yourself and your team by honing effective oral presentation skills.

<table>
<thead>
<tr>
<th>Instructor</th>
<th>Hours</th>
<th>Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>V. Johnson</td>
<td>7 hrs</td>
<td>$395</td>
</tr>
</tbody>
</table>

**Effective Business Writing**

Understand the importance of professional communication in the workplace. Learn practical workplace writing strategies for developing documents that are clear, concise, complete, and correct. Topics include the professional writing process, document organization and design, and visuals. Learn to review key grammar, style, and sentence structure concepts that are essential to enhancing the readability of a document. Understand how to adapt messages to meet the needs of various audiences, and recognize the importance of developing documents that are reflective of your workplace style and organization.

<table>
<thead>
<tr>
<th>Instructor</th>
<th>Hours</th>
<th>Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>S. Gunn</td>
<td>14 hrs</td>
<td>$495</td>
</tr>
</tbody>
</table>

**NEW Fundamentals of Technical Writing**

Learn and understand critical thinking and problem-solving skills associated with producing effective technical documents. Review target audiences, situations, contexts, and practices in professional writing settings. Produce technical documents using the technical writing process. Apply style guides with communication strategies and an emphasis on creating technical reports. Produce and analyze texts, figures, and images appropriate for technical reports.

**What You Will Learn:**
- Types of reports
- Ways to write outlines and organize information
- Grammar refresher
- Technical writing instructions, descriptions, and definitions
- Supporting visuals
- Editing and output, references, back matter

<table>
<thead>
<tr>
<th>Instructor</th>
<th>Hours</th>
<th>Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>J. Robinson</td>
<td>14 hrs</td>
<td>$695</td>
</tr>
</tbody>
</table>

*“I can take much of this back to my real-life work and the textbook will be great reference material.”*  
– Effective Business Writing Participant
INTERIOR DESIGN CERTIFICATE

Whether you are searching for new career skills or knowledge for personal use, this program is certain to provide useful content and creative ideas. Professionals will show you how to make the best decorating decisions for your home, friends, and clients. Learn the essentials of color, design elements, and design principles. Acquire an understanding of lighting, basic drawing and drafting, and reading blueprints. Course Materials: Additional fees for textbooks and supplies may be required.

Take the 5-course series or just one course.

Interior Design Career Opportunities Include:

- Assistant to professionals including interior designers, contractors, or architects in the implementation of interior designs
- Sales reps for paint, carpet, lighting, furniture, or fabric stores
- Office furnishings and space planning suppliers, etc.

Interior Design Fundamentals
Explore how color, light, textiles, furniture, and other design details play an integral part in our visual world through this introduction to interior design and decoration. Learn how the design elements and principles work together to create aesthetically pleasing and functional interior environments. Evaluate and create spaces that are harmonious and inviting through comprehensive lectures, informal discussions and interactive assignments. A sketchbook and other various presentation materials are required for this course.

G. Huffman, 20 hrs, $375
Campus: Oct 15 – Dec 10, 2019 | T | 5:30 – 8:00 pm | C2520002*
Campus: Oct 13 – Dec 8, 2020 | T | 5:30 – 8:00 pm | C2521001
*Class will not meet November 26, 2019 or November 24, 2020.

SketchUp Your Design
Learn to build computer-generated models of interior spaces in this hands-on course utilizing SketchUp to convey your design ideas and boost your design capabilities. Practice placing existing model assemblies of windows, doors, and more, while viewing and developing interior spaces in detail. Prerequisite: Fundamental experience with computers.

C. Green, 20 hrs, $375
Campus: Apr 7 – 30, 2020 | T, Th | 5:30 – 8:00 pm | C2520009

Design and Architecture
Learn how architecture and interior design are interwoven and how architectural detailing makes a building unique. Explore residential and commercial architectural styles and types, including historical and contemporary design. Understand design history and theory, basics of construction, materials and finishes, universal design, sustainability, and building systems.

D. Bird, 20 hrs, $375
Campus: Jan 28 – Mar 17, 2020 | T | 5:30 – 8:00 pm | C2520008

Design Development Practices
Develop a design project from concept to reality. You will learn the steps of the design process and research the resources for project fulfillment. Utilizing the design principles and elements, begin to develop full design plans with color schemes, furniture layouts, materials selection, and interior elevations. Practice presentation skills by sharing your ideas with your peers through open discussions and informal design charrettes. Acquire keys to successful communication of your vision to clients and industry trades. A sketchbook and other various presentation materials are required for this course. Prerequisite: Interior Design Fundamentals.

G. Huffman, 20 hrs, $375
Campus: May 12 – Jul 7, 2020 | T | 5:30 – 8:00 pm | C2520012*
*Class will not meet May 26, 2020.

Interior Space Planning
Learn about scale, architectural drawing, and creative problem-solving. Discover how to convey your own design solutions. Employ hands-on training to learn the fundamentals of space planning and its application in solving design problems. Prerequisite: Design and Architecture.

D. Bird, 20 hrs, $375
Campus: Jul 28 – Sep 15, 2020 | T | 5:30 – 8:00 pm | C2520010

Please Note:
This program is not preparatory for the NCIDQ exam nor does it provide individuals with the credentials to be identified as a Registered Interior Designer, a title awarded only by the Alabama State Board of Interior Design.

“...The instructor is great—very engaging. The practical projects along with the lecture were a great way to implement what we were learning.”

—Design Development Practices Participant
ACCEPTABLE PROOF OF U.S. CITIZENSHIP
For select courses, participants must provide verification of U.S. citizenship. Visit CPCS.uah.edu/Citizenship for more details.

TAX DEDUCTION
Treasury regulations may permit an income tax deduction for educational and training expenses (registration fees, travel, meals, and lodging) undertaken to maintain and improve professional skills.

PMP® AND CAPM® GUARANTEE
Participants who successfully complete the PDS classroom or online PMP® or CAPM® Certification Bootcamp course and do not pass the corresponding exam may retake the online version of the PMP® or CAPM® Certification Bootcamp course previously completed for no additional costs. The participant has up to 90 days after successfully completing the original course session to contact the CPCS Registration Office to re-register. A copy of their exam score must be provided. Textbooks and simulators will not be provided a second time.

COURSE CANCELLATION AND INCLEMENT WEATHER
Non-credit courses are self-supporting and subject to cancellation if there is insufficient enrollment. In the event of course cancellation, participants will be notified in a timely manner and will have the option of applying fees paid to another course or receiving a course fee refund. UAH PDS classes will not meet if UAH closes due to inclement weather. Check local radio/television broadcasts for closing announcements.

CERTIFICATE PROGRAM COMPLETION
Participants must complete all of the certificate program courses in a professional field within a five-year period. Upon completion of the final course, submit a Certificate Completion Form to receive an overall certificate. If a certificate program is updated or retired during this five-year period, the PDS staff will work with active participants to provide the best alternatives for program completion.

STUDENTS WITH DISABILITIES
UAH Disability Support Services (DSS) provides special accommodations for students with disabilities. Contact DSS at 256.824.1997 or uah.edu/dss at least one month prior to the start date of class to allow advanced preparation. Official documentation of stated disability is required.

MISPRINTS
UAH CPCS shall not be held responsible for misprints in printed or digital media. We apologize for any inconvenience.
Continuing Education Units (CEUs)

CEUs are nationally recognized non-academic credit for professional development and granted for professional development courses. UAH PD Solutions (PDS) courses meet requirements for providing CEUs.

CEUs provide a permanent record of an individual’s educational accomplishments in an organized, continuing education experience under responsible sponsorship, capable direction, and qualified instruction. UAH’s use of the CEU follows the accepted criteria and guidelines established by Southern Association of Colleges and Schools Commission on Colleges (SACSCOC), which complies with internationally recognized standards of The International Association for Continuing Education and Training (IACET).

One CEU equals 10 clock hours of instruction. Please note the following conversion rates into Continuous Learning Points (CLP), Professional Development Hours (PDH), Professional Development Units (PDU), and Certified Professional Education Units (CPE):

One CEU = 10 CLP, PDH, PDU, or CPE.

To determine whether CEUs may be applied toward professional certification, licensing requirements, or other required training or continuing education hours, consult your training department or licensing authority.

Defense Acquisition Workforce

Defense Acquisition Workforce members must acquire 80 Continuous Learning Points (CLPs) every two years from the date of entry into the acquisition workforce for as long as the member remains in an acquisition position per DoD instruction 5000.66. Members are encouraged to set a goal of achieving 40 CLPs within any 12 month period or the mandatory requirement of 80 CLPs within two years. With supervisor approval, attendance in UAH PD Solutions courses may be used towards CLP requirements.

Consider the advantage of Customized Training:

- Select the topics, location, format, and times that provide the most value and convenience for you or your team.
- Receive group discounts when sending multiple employees to scheduled public offering, online or in the classroom.
- Learn from subject-matter experts that work with our curriculum developers to deliver training targeted to meet your needs.
- Build teamwork through group learning experiences.
- Contain costs with volume discounts and reduced travel expenses.
- Realize immediate results when employees put into practice what they simultaneously learned together.

Contact us for an appointment today:
Anita.Daniel@uah.edu 256.824.6015

On-Site Training DELIVERED!

Customized Training from UAH

Is there a knowledge gap within your organization? Does your workforce need new skills to win or support a contract? UAH Professional Development Solutions delivers high-quality public, customized, and off-the-shelf professional education that benefits today’s workforce and the organizations they serve.
BOEING LEARNING TOGETHER PROGRAM
As a preferred provider with The Boeing Learning Together Program, UAH CPCS offers quality educational opportunities to enhance job performance and improve skill sets. Our courses address the professional needs of the aerospace and defense industry and provide you with the knowledge, skills, and hands-on experience to succeed.

COMPTIA®
CPCS is a CompTIA Academy Partner. Exam preps eligible for benefits are: A+, Linux+, Network+, Security+, and CASP+™.

EC-COUNCIL
UAH CPCS is now an EC-Council Accredited Training Center. Courses eligible for benefits: Certified Ethical Hacker (CEH™) and Certified Network Defender (CND).

INFORMATION SYSTEMS SECURITY ASSOCIATION (ISSA) UAH CPCS is proud to offer North Alabama Chapter ISSA members (NACISSA) a 5% discount on select cyber-related and information systems security courses: A+, Security+, Network+, Linux+, CND, CISSP®, CISSP®-IT, CISSP®-STAT, and CAP®. Call 256.824.6010 to register. To learn more about NACISSA membership, visit nacissa.org.

FINISH WHAT YOU STARTED.
Online Degree Options Are Available!
Do you need to complete a bachelor’s degree? Looking for ways to apply your military training to an academic program? UAH Bachelor of Arts or Science in Professional Studies is an interdisciplinary degree program that makes completing a degree from an accredited university convenient for adult students.

CHOOSE FROM 4 CONCENTRATIONS:
Leadership Strategies & Dynamics | Organizational Studies
Technology, Science, & Society | Engineering Technology (Coming Soon)

Contact us today to find out how to apply transferred credits for up to 75% of your degree. Also, learn how to apply your ACE recommended credit from military training!
ONLINE AND ON DEMAND LEARNING

Attend Class Anytime and Anywhere with 24/7 Streaming.

Participate in specialized training on your own schedule and wherever you have a computer and an Internet connection. Instantly access assignments and course materials and easily track your progress. Take control over your studies and receive personalized attention from an expert instructor that will enable you to succeed. Acquire current, real-world skills that help advance your career while fulfilling other professional and personal commitments.

Call 256.824.6940 for more information.
CUSTOMIZED TRAINING SOLUTIONS

Bring qualified experts to your workplace with educational solutions tailored to your organization’s needs. Partner with PD Solutions to offer an existing course, exam prep, or certificate program, or customize a specialized program that targets your team’s specific training goals. Our high quality training programs help your professional workforce boost their skills through:

**Full-Service Customer Support**
Quality administrative and instructional support from planning to course completion makes your job easier.

**Flexible Delivery Options**
Select from classroom, online, or blended program formats.

**Subject-Matter Expert Instructors**
Gain valuable knowledge through specialized curriculum and quality instruction delivered by practitioners who are experts in their fields.

**Collaborative Learning**
Build new skills and foster critical thinking through the integration of theory into practice using interactive lectures, case studies, assessment tools, and hands-on applications.

**Relevant Course Topics**
Choose from existing course offerings, modify course content to meet your specific needs, or let us assist with developing new curriculum to meet your learning objectives.

Check out programs listed inside, on our website, or set up an appointment to learn more about customized training!

CPCS.uah.edu/PDSolutions
PDSolutions@uah.edu
256.824.4430